

A Project overview

A.1 Project identification

Title

Strategic Harmonization and Advanced Reporting for Policy Enhancement and Insights

82/110

Acronym

SHARPEI

7/18

Project ID

03C1103

Name of the lead partner organisation

LP01 Emilia-Romagna Region

Policy objective

Smarter Europe (policy objective 1)

Specific objective

Digitisation

Project duration

	Duration	Start date	End date
Core phase	36 months	01 May 2025	30 April 2028
Follow-up phase	12 months	01 May 2028	30 April 2029
Closure phase	3 months	01 May 2029	31 July 2029

Is this application a resubmission of a proposal that was not approved under an earlier call?

No

A.2 Project summary

Please give a short overview of the project (in the style of a press release) focusing in particular on the issue addressed, the partnership and the overall objective. Please note that, should the project be approved, this summary will be published on the programme's website. (In English language)

The project addresses the need for improved efficiency in managing Cohesion Policy and regional programs. By integrating advanced data-driven decision-making and AI technologies, SHARPEI aims to optimize daily management, strategic planning, monitoring, and evaluation processes, ensuring efficient resource allocation and reducing regional disparities. The project includes PPs from Italy, Sweden, Portugal, France, Belgium, Spain, Hungary, and Estonia, thus allowing a large framework for exchanging experiences, with all partners playing a key role in the project's phases, focusing on context assessment, interregional learning and GPs exchange, stakeholder engagement through thematic workshops, staff exchanges, and study visits. This leads to policy improvement in each region followed by a final monitoring phase to evaluate results. These activities aim to build capacity in the PPs region, foster innovation, and ensure effective AI tool integration. By working on its three main paths (efficiency, accountability, forecast) along with a horizontal one (Cybersecurity Reliability and Compliance Backbone to set new standards for security and legislative compliance in data and AI use), SHARPEI aims to provide scalable solutions to enhance administrative capacity across EU regions, crucial for growth and innovation. The project stands out by focusing on the intelligent use of data and AI in cohesion policy and regional programs management tools. Interregional learning and GPs exchanging will develop methodologies beneficial for current and future EU Cohesion Policy programming periods not only for PPs but also for other MAs across EU. All project achievements and results will be shared into thematic/technical forum and platforms and disseminated across EU to foster debate and discussion on their application for future improvements in policy-making and program management.

1893/2000

B Partners / associated policy authorities

v4 | Approved

Overview partners

Partner number ↑	Organisation	Role	Country	Geographical area	Interreg/ Norwegian funds	Total partner contribution	Total partner budget
1	Emilia-Romagna Region	Lead Partner	Italy (Italia)	South	339,280.00	84,820.00	424,100.00
2	Region Västerbotten	Partner	Sweden (Sverige)	North	219,470.40	54,867.60	274,338.00
3	Cohesion and Development Agency	Partner	Portugal (Portugal)	South	148,001.60	37,000.40	185,002.00
4	Normandy Regional Council	Partner	France (France)	West	189,203.20	47,300.80	236,504.00
5	Province of Antwerp	Partner	Belgium (Belgique/België)	West	126,932.00	31,733.00	158,665.00
6	Ministry of the Economy and Finance, Generalitat de Catalunya	Partner	Spain (España)	South	100,772.00	25,193.00	125,965.00
7	Pannon Business Network Association	Partner	Hungary (Magyarország)	East	170,560.00	42,640.00	213,200.00
8	State Shared Service Centre	Partner	Estonia (Eesti)	North	190,956.80	47,739.20	238,696.00
					1,485,176.00	371,294.00	1,856,470.00

Overview associated policy authorities

Organisation ↑	Country
National Development Centre	Hungary (Magyarország)

B.1.1 Organisation identity

v4 | Approved

Country

Italy (Italia)

Organisation

Emilia-Romagna Region

Organisation role

Lead Partner

Joined project on

01 May 2025

Is partner of project until

31 Jul 2029

Partner financed through the Investment for Jobs and Growth programme (article 22(3) (d) (vi) of Regulation (EU) No 2021/1060)

Please select 'Yes' if the participation of the partner is financed directly by their regional operational programme and not through Interreg Europe (see programme manual for further information).

No

☒ 15% flat rate for 'Travel and accommodation'

By unticking the box above this partner will have to budget and report costs under Travel and accommodation on a real costs basis.

Organisation details

v4 | Approved

Name in English


Emilia-Romagna Region

21/200

Name in original language

Regione Emilia-Romagna

22/200

 I want to change the partner name

Address

Viale Aldo Moro n. 44

21/200

Postal code

40127

5/200

City

Bologna

7/200

Country

Italy (Italia) x

Nuts 1

Nord-Est

Nuts 2

Emilia-Romagna

Nuts 3

Bologna

If you consider the country or Nuts regions of this organisation wrong, please contact info@interregeurope.eu.

VAT number (or other identifier)

02086690373

11/200

Website

<https://www.regione.emilia-romagna.it/>

38/200

Legal status

Public body or body governed by public law

v4 | Approved

If you consider the legal status of this organisation is wrong, please contact info@interregeurope.eu.

Type of partner

Regional public authority

Co-financing rate (%)

80%

Department details if different from parent organisation

The department information only applies to the partner in this project.

Department name

Directorate General for Knowledge, Research, Labour, Enterprise

63/200

Address

Viale Aldo Moro n. 44

21/200

Postal code

40127

5/200

City

Bologna

7/200

B.2.1 Organisation identity

v4 | Approved

Country

Sweden (Sverige)

Organisation

Region Västerbotten

Organisation role

Partner

Joined project on

01 May 2025

Is partner of project until

31 Jul 2029

Partner financed through the Investment for Jobs and Growth programme (article 22(3) (d) (vi) of Regulation (EU) No 2021/1060)

Please select 'Yes' if the participation of the partner is financed directly by their regional operational programme and not through Interreg Europe (see programme manual for further information).

No

☒ 15% flat rate for 'Travel and accommodation'

By unticking the box above this partner will have to budget and report costs under Travel and accommodation on a real costs basis.

Organisation details

Name in English

Region Västerbotten

19/200

Name in original language

Region Västerbotten

19/200

 I want to change the partner name

Address

Västra Norrlandsgatan 13

24/200

Postal code

901 09

6/200

City

Umeå

4/200

Country

Sweden (Sverige) x



Nuts 1

Norra Sverige

Nuts 2

Övre Norrland

Nuts 3

Västerbottens län

If you consider the **country** or **Nuts regions** of this organisation wrong, please contact info@interregeurope.eu.

VAT number (or other identifier)

SE232100022201

14/200

Website

<https://www.regionvasterbotten.se/>

34/200

Legal status

Public body or body governed by public law

v4 | Approved

If you consider the legal status of this organisation is wrong, please contact info@interregeurope.eu.

Type of partner

Regional public authority

Co-financing rate (%)

80%

Department details if different from parent organisation

The department information only applies to the partner in this project.

Department name

0/200

Address

0/200

Postal code

0/200

City

0/200

B.3.1 Organisation identity

v4 | Approved

Country

Portugal (Portugal)

Organisation

Cohesion and Development Agency

Organisation role

Partner

Joined project on

01 May 2025

Is partner of project until

31 Jul 2029

Partner financed through the Investment for Jobs and Growth programme (article 22(3) (d) (vi) of Regulation (EU) No 2021/1060)

Please select 'Yes' if the participation of the partner is financed directly by their regional operational programme and not through Interreg Europe (see programme manual for further information).

No

☒ 15% flat rate for 'Travel and accommodation'

By unticking the box above this partner will have to budget and report costs under Travel and accommodation on a real costs basis.

Organisation details

v4 | Approved

Name in English


Cohesion and Development Agency

31/200

Name in original language

Agência para o Desenvolvimento e Coesão

39/200

 I want to change the partner name

Address

Avenida 5 de Outubro, n.º 153

29/200

Postal code

1050-053

8/200

City

Lisboa

6/200

Country

Portugal (Portugal) x

Nuts 1

Continente

Nuts 2

Área Metropolitana de Lisboa

Nuts 3

Área Metropolitana de Lisboa

If you consider the **country** or **Nuts regions** of this organisation wrong, please contact info@interregeurope.eu.

VAT number (or other identifier)

510928374

9/200

Website

https://www.adcoesao.pt/

24/200

Legal status

Public body or body governed by public law

v4 | Approved

If you consider the legal status of this organisation is wrong, please contact info@interregeurope.eu.

Type of partner

National public authority

Co-financing rate (%)

80%

Department details if different from parent organisation

The department information only applies to the partner in this project.

Department name

0/200

Address

0/200

Postal code

0/200

City

0/200

B.4.1 Organisation identity

v4 | Approved

Country

France (France)

Organisation

Normandy Regional Council

Organisation role

Partner

Joined project on

01 May 2025

Is partner of project until

31 Jul 2029

Partner financed through the Investment for Jobs and Growth programme (article 22(3) (d) (vi) of Regulation (EU) No 2021/1060)

Please select 'Yes' if the participation of the partner is financed directly by their regional operational programme and not through Interreg Europe (see programme manual for further information).

No

☒ 15% flat rate for 'Travel and accommodation'

By unticking the box above this partner will have to budget and report costs under Travel and accommodation on a real costs basis.

Organisation details

v4 | Approved

Name in English

Normandy Regional Council

25/200

Name in original language

Conseil Regional de Normandie

29/200

 I want to change the partner name

Address

Abbaye aux Dames

16/200

Postal code

14035

5/200

City

CAEN

4/200

Country

France (France) x

Nuts 1

Normandie

Nuts 2

Basse-Normandie

Nuts 3

Calvados

If you consider the country or Nuts regions of this organisation wrong, please contact info@interregeurope.eu.

VAT number (or other identifier)

FR75200053403

13/200

Website

<https://www.normandie.fr/>

25/200

Legal status

Public body or body governed by public law

v4 | Approved

If you consider the legal status of this organisation is wrong, please contact info@interregeurope.eu.

Type of partner

Regional public authority

Co-financing rate (%)

80%

Department details if different from parent organisation

The department information only applies to the partner in this project.

Department name

0/200

Address

0/200

Postal code

0/200

City

0/200

B.5.1 Organisation identity

v4 | Approved

Country

Belgium (Belgique/België)

Organisation

Province of Antwerp

Organisation role

Partner

Joined project on

01 May 2025

Is partner of project until

31 Jul 2029

Partner financed through the Investment for Jobs and Growth programme (article 22(3) (d) (vi) of Regulation (EU) No 2021/1060)

Please select 'Yes' if the participation of the partner is financed directly by their regional operational programme and not through Interreg Europe (see programme manual for further information).

No

☒ 15% flat rate for 'Travel and accommodation'

By unticking the box above this partner will have to budget and report costs under Travel and accommodation on a real costs basis.

Organisation details

Name in English

Province of Antwerp

19/200

Name in original language

Provincie Antwerpen

19/200

 I want to change the partner name

Address

Koningin Elisabethlei 2

23/200

Postal code

2018

4/200

City

Antwerpen

9/200

Country

Belgium (Belgique/België) x



Nuts 1

Vlaams Gewest

Nuts 2

Prov. Antwerpen

Nuts 3

Arr. Antwerpen

If you consider the **country** or **Nuts regions** of this organisation wrong, please contact info@interregeurope.eu.

VAT number (or other identifier)

BE 0207.725.597

15/200

Website

<https://www.provincieantwerpen.be/en/provincial-government.html>

63/200

Legal status

Public body or body governed by public law

v4 | Approved

If you consider the legal status of this organisation is wrong, please contact info@interregeurope.eu.

Type of partner

Regional public authority

Co-financing rate (%)

80%

Department details if different from parent organisation

The department information only applies to the partner in this project.

Department name

0/200

Address

0/200

Postal code

0/200

City

0/200

B.6.1 Organisation identity

v4 | Approved

Country

Spain (España)

Organisation

Ministry of the Economy and Finance, Generalitat de Catalunya

Organisation role

Partner

Joined project on

01 May 2025

Is partner of project until

31 Jul 2029

Partner financed through the Investment for Jobs and Growth programme (article 22(3) (d) (vi) of Regulation (EU) No 2021/1060)

Please select 'Yes' if the participation of the partner is financed directly by their regional operational programme and not through Interreg Europe (see programme manual for further information).

No

☐ 15% flat rate for 'Travel and accommodation'

By unticking the box above this partner will have to budget and report costs under Travel and accommodation on a real costs basis.

Please provide a justification for not selecting the 15% flat rate for this cost category.

For PP6 staff costs are already financed through the regional operational programme (Catalonia ERDF program 2021-2027 CCI 2021ES16RFPR010) therefore they cannot be financed by the Interreg Europe project to avoid double financing. Nevertheless, staff members will be actively involved in the project's activities even if the IE does not directly finance them. They will benefit from the overall interregional learning exchange process to increase their knowledge and skills on practices/instruments they could apply in their daily work.

536/1000

Organisation details

Name in English

Ministry of the Economy and Finance, Generalitat de Catalunya

61/200

Name in original language

Departament d'Economia i Hisenda, Generalitat de Catalunya

58/200

 I want to change the partner name

Address

Carrer del Foc 57

17/200

Postal code

08038

5/200

City

Barcelona

9/200

Country

Spain (España) x



Nuts 1

Este

Nuts 2

Cataluña

Nuts 3

Barcelona

If you consider the **country** or **Nuts regions** of this organisation wrong, please contact info@interregeurope.eu.

VAT number (or other identifier)

ESS0811001G

11/200

Website

<http://fonseuropeus.gencat.cat/>

31/200

Legal status

Public body or body governed by public law

v4 | Approved

If you consider the legal status of this organisation is wrong, please contact info@interregeurope.eu.

Type of partner

Regional public authority

Co-financing rate (%)

80%

Department details if different from parent organisation

The department information only applies to the partner in this project.

Department name

0/200

Address

0/200

Postal code

0/200

City

0/200

B.7.1 Organisation identity

v4 | Approved

Country

Hungary (Magyarország)

Organisation

Pannon Business Network Association

Organisation role

Partner

Joined project on

01 May 2025

Is partner of project until

31 Jul 2029

Partner financed through the Investment for Jobs and Growth programme (article 22(3) (d) (vi) of Regulation (EU) No 2021/1060)

Please select 'Yes' if the participation of the partner is financed directly by their regional operational programme and not through Interreg Europe (see programme manual for further information).

No

☒ 15% flat rate for 'Travel and accommodation'

By unticking the box above this partner will have to budget and report costs under Travel and accommodation on a real costs basis.

Organisation details

Name in English

Pannon Business Network Association

35/200

Name in original language

Pannon Gazdasági Hálózat Egyesület

34/200

 I want to change the partner name

Address

Győr Gesztenyefa u.4.

21/200

Postal code

9027

4/200

City

Győr

4/200

Country

Hungary (Magyarország) x



Nuts 1

Dunántúl

Nuts 2

Nyugat-Dunántúl

Nuts 3

Győr-Moson-Sopron

If you consider the **country** or **Nuts regions** of this organisation wrong, please contact info@interregeurope.eu.

VAT number (or other identifier)

HU18984303

10/200

Website

<https://www.pbn.hu/>

19/200

Legal status

Public body or body governed by public law

v4 | Approved

If you consider the legal status of this organisation is wrong, please contact info@interregeurope.eu.

Type of partner

Business support organisation

Co-financing rate (%)

80%

Department details if different from parent organisation

The department information only applies to the partner in this project.

Department name

0/200

Address

0/200

Postal code

0/200

City

0/200

B.8.1 Organisation identity

v4 | Approved

Country

Estonia (Eesti)

Organisation

State Shared Service Centre

Organisation role

Partner

Joined project on

01 May 2025

Is partner of project until

31 Jul 2029

Partner financed through the Investment for Jobs and Growth programme (article 22(3) (d) (vi) of Regulation (EU) No 2021/1060)

Please select 'Yes' if the participation of the partner is financed directly by their regional operational programme and not through Interreg Europe (see programme manual for further information).

No

☒ 15% flat rate for 'Travel and accommodation'

By unticking the box above this partner will have to budget and report costs under Travel and accommodation on a real costs basis.

Organisation details

v4 | Approved

Name in English

State Shared Service Centre

27/200

Name in original language

Riigi Tugiteenuste Keskus

25/200

 I want to change the partner name

Address

Lökke 4

7/200

Postal code

10122

5/200

City

Tallin

6/200

Country

Estonia (Eesti) x

Nuts 1

Eesti

Nuts 2

Eesti

Nuts 3

Põhja-Eesti

If you consider the country or Nuts regions of this organisation wrong, please contact info@interregeurope.eu.

VAT number (or other identifier)

EE102099579

11/200

Website

<https://www.rtk.ee/en>

21/200

Legal status

Public body or body governed by public law

v4 | Approved

If you consider the legal status of this organisation is wrong, please contact info@interregeurope.eu.

Type of partner

National public authority

Co-financing rate (%)

80%

Department details if different from parent organisation

The department information only applies to the partner in this project.

Department name

0/200

Address

0/200

Postal code

0/200

City

0/200

B.i.1 Organisation identity

v4 | Approved

Country

Hungary (Magyarország)

Organisation

National Development Centre

Organisation role

Associated Policy Authority

Joined project on

01 May 2025

Is partner of project until

31 Jul 2029

Organisation details

v4 | Approved

Name in English


National Development Centre

27/200

Name in original language

Nemzeti Fejlesztési Központ

27/200

 I want to change the partner name

Address

Wesselényi utca 20-22.

22/200

Postal code

1077

4/200

City

Budapest

8/200

Country

Hungary (Magyarország) x

Nuts 1

Közép-Magyarország

Nuts 2

Budapest

Nuts 3

Budapest

If you consider the country or Nuts regions of this organisation wrong, please contact info@interregeurope.eu.

VAT number (or other identifier)

15850258-1-42

13/200

Website

<https://kormany.hu/>

19/200

Legal status

Public body or body governed by public law

v4 | Approved

If you consider the legal status of this organisation is wrong, please contact info@interregeurope.eu.

Type of partner

National public authority

Department details if different from parent organisation

The department information only applies to the partner in this project.

Department name

0/200

Address

0/200

Postal code

0/200

City

0/200

C.1 Issue addressed

What is the common regional development issue addressed by the project? Please make sure this information is coherent with the programme specific objective you selected in section A and with the description of the policy instruments in section D.

The project addresses the need for improving efficiency and effectiveness in managing Cohesion Policy and similar regional policy instruments sharing a data-based approach. The project aims to fill the gap between policy programming and implementation by fully integrating in the processes, advanced data-driven implementation tools, decision-making and AI technologies. This will enhance the strategic planning, implementation, monitoring, and evaluation processes, ensuring that resources are allocated efficiently, policy objectives are met effectively, and results are properly disseminated. The project also seeks to improve stakeholders engagement and accountability, fostering a more transparent and inclusive approach to regional development. Another goal is also to share and develop among partners new tools to be potentially used in view of re-programming current regional programs and to provide possible prototypes for post 2027 cohesion policy programs.

967/1000

Why is this issue important for European regions? Please be as specific as possible (data and statistics are welcome if possible).

This issue at hand plays a key role for European regions, as efficient management of cohesion policy programs directly impacts fund allocation and project outcomes. Using AI can reduce administrative burdens, cut costs, and speed up the processing of applications and reporting—common challenges in EU funding frameworks. A recent report highlighted inefficiencies as a major obstacle in EU fund absorption, thus pointing out that improved digital integration could enhance performance (Ciffolilli and Pompili, 2023). AI tools are also useful to address compliance issues and optimize resource distribution. Integrating AI into program management supports the EU's Digital Decade goal of achieving 100% of online public services by 2030, aligning with broader EU digital transformation objectives to keep regions competitive and innovative. This AI exploration could provide scalable solutions to boost administrative capacity across EU regions: a key ingredient for sustained growth and innovation

1000/1000

How does the project contribute to the EU Cohesion policy? Does it also contribute to other European strategies or policies?

This project directly contributes to the EU Cohesion Policy by enhancing administrative efficiency and capacity in managing European structural funds, which are pivotal in reducing disparities between EU regions. The project is aligned to the Cohesion Policy's goal to promote socio-economic development, to be closer to citizens and to improve the quality of life across Europe through improved and effective service delivery. Additionally, the project is compliant with EU's Digital Single Market strategy, which aims to bolster Europe's digital capacities in high-performance computing, artificial intelligence, and cybersecurity. By focusing on AI, the project complements efforts to achieve a smarter Europe, enhancing digital innovation across regions. Furthermore, the project is consistent with the European Green Deal by potentially reducing the carbon footprint of administrative operations through digitalization and AI, supporting the EU's ambitious climate targets.

980/1000

C.2 Project's overall objective

The project's overall objective is to improve the implementation of regional development policies in the field of Smarter Europe (policy objective 1), in particular to improve the policy instruments described in section D of the present application.

Please further describe the project's overall objective below.

The project's contribution to Policy Objective 1, 'A Smarter Europe,' lies in its aim to improve the effectiveness and efficiency of policy instruments by integrating advanced data-driven decision-making and AI technologies. Within PO 1, the project strongly contributes to the challenge of increasing the digitalization of public administration. By conducting a comprehensive feasibility study, the project will assess the current use of data and AI in policy management, identify gaps and needs, and propose innovative solutions. This will result in more informed decision-making, better resource allocation, and improved monitoring and evaluation processes. Ultimately, the project also seeks to foster a more strategic, responsive, and accountable approach to citizens and beneficiaries through data technologies, enhancing the understanding and use of EU funds.

866/1000

C.3 Project innovative character

Please explain the innovative character of the project and of its expected results, in particular in comparison to similar initiatives/projects you are aware of.

Although other projects are already exploring AI applications in PA, none of these have a specific focus on the smart integration of data&AI tools into daily management of regional/national programs build on results of ongoing projects on the same topic. ENABLER, although SHARPEI will also work on the use of AI tools to implement better policies&services, it keeps a specific focus on direct application of AI tools/use of data into daily management of funded programmes/policies planning. AI4Citizen first outcomes (improving/creating policy mechanisms for safe and ethical adoption of AI in PA) will be taken into account for the implementation of the SHARPEI horizontal theme. Furthermore, SHARPEI will differ from the 2 projects in the industrial sector (EMBRAISME, PROACTSME) by working on the use of AI tools to implement policies and services, but maintaining a specific focus on the direct application of these AI tools in programme management/future policy planning.

v4 | Approved

987/1000

For projects deriving from past Interreg experiences (follow-up projects), please clarify the added-value of this cooperation compared to the previous experience.

This project does not derive from past Interreg experiences

59/1000

C.4 Project approach

Please describe the approach/methodology adopted to achieve the project's objectives within the core phase.

- How is the learning process organised at regional and interregional levels? If applicable, please describe the different steps you envisage to reach the project's objective.
- What is the purpose of the different types of activities proposed? In particular, how do they contribute to individual and/or organisational learning? How are these activities interrelated?
- How do you ensure the involvement of stakeholders in the learning process?

Within its core phase the project adopts a structured approach to achieve its objectives through activities promoting mutual learning and collaboration among partners. The methodology includes experiences exchanges, thematic workshops, staff exchanges, identification and sharing of good practices and study visits.

The core phase can be divided into 4 steps:

1. Framework Setting

- Establishing the project framework and detailing roles and responsibilities of partners
- Designing an evidence-based methodology

2. Context Assessment

- Design and implementation of the 3-PATHS SHARPEI Survey
- Identifying good practices and setting needs to develop specific competencies of the partners within the paths
- Finalizing the thematic workshops structure

3. Interregional Learning and Good Practices Exchange

- Completing the workshops and evaluating during the internal mid-term assessment the opportunity to continue exploring specific themes.
- Defining the staff exchange programme to be implemented in the next step.

4. Policy Instrument Improvement Phase

- Implementing improvements to policy instruments based on learnings and exchanges.

The learning process is planned both at the interregional and regional level: regular in-person meetings facilitate direct experience exchange, presentation of survey results, sharing best practices, and study visits. Online workshops sessions provide continuous engagement opportunities. Joint Interregional Reports consolidate findings from all partners, fostering a shared strategy.

Furthermore, each partner guarantees a continuous involvement of the defined Local Stakeholder Groups, as well as dissemination activities aimed within the organization, to share the knowledge acquired during project activities.

Throughout the project, activities will be organized around three main following fields:

1. Efficiency Path: leveraging AI to streamline routine activities, reduce low added value activities like management verifications, saving time and increasing efficiency.
2. Accountability Path: using AI to enhance transparency and faster reporting through a semantic data layer.
3. Forecast Path: utilizing AI predictive analysis to anticipate trends at the territorial level to better understand beneficiaries' evolving needs.
4. Cybersecurity, Reliability, and Compliance Backbone: ensuring AI systems are secure and reliable, safeguarding data integrity, and analysing compliance with legislation.

The main tools used in the project are as follows:

1. 3-PATHS SHARPEI Survey: analyses the current state of AI integration in cohesion policy programs, identifying potential tools and technologies
2. Thematic Workshops: in-depth sessions designed to enhance the understanding of cutting-edge technologies involved in the exchange of experiences.
3. Staff Exchange: allows partners to gain hands-on learning experiences by visiting each other's regions, facilitating direct knowledge transfer
4. Good Practices and Study Visits: structured visits and workshops showcase successful implementations and best practices, fostering shared learning and innovation.

Communication Strategy:

Presented during the KOM, this strategy outlines the goals, vision, target audiences, dissemination approach, key messages, and channels. It includes press releases, newsletters, social media updates, and open access articles to keep stakeholders informed and engaged. Interactive workshops and meetings encourage stakeholder participation, facilitating two-way communication between project partners and stakeholders.

The entire project emphasizes collaboration and continuous learning, ensuring that AI tools are effectively integrated to enhance efficiency, accountability, and predictive capabilities while maintaining security and compliance.

Please explain the approach/methodology envisaged for **the follow-up phase** (i.e. last year of the project)? To what extent are the stakeholders expected to be involved in the follow-up phase?

In the follow-up phase, the focus is on monitoring how policy learnings are transformed into action. Sem 7 starts with an online meeting to agree on monitoring plans tailored to each PP. These plans guide documentation and evaluation. PPs will implement action plans, and organize LS events to document progress and gather feedback.

A in-person meeting will review policy impacts, share best practices, and provide collaborative support. Expected outcomes include detailed monitoring plans and actions.

Sem 8 involves ongoing monitoring, consistent communication with MA, and preparation for a final dissemination event in Tallinn. This event will showcase project results and include a study visit. Reports will be prepared, summarizing outcomes and stakeholder feedback.

Stakeholders are engaged through local events, regular updates, newsletters, and participation in the final event, ensuring active involvement and support throughout the project

C.5 Project indicators

Output indicators

Code	RC087
Title	N° of organisations cooperating across borders
Target	68
Code	RC084
Title	N° of pilot actions developed jointly and implemented in projects
Target	0
Code	OI4
Title	N° of policy instruments addressed
Target	8
Code	OI5
Title	N° of interregional policy learning events organised
Target	8
Code	O16
Title	N° of good practices identified
Target	16

Result indicators

Code	RII2
Title	N° of organisations with increased capacity due to their participation in project activities

Performance (%)	60
Code	RI3
Title	N° of policy instruments improved thanks to the project
	8
Performance (%)	100

C.6 Communication strategy

Please indicate the overall objectives of the project’s communication strategy.

The overall objectives of the project’s communication strategy are to ensure continuous engagement and information flow among stakeholders and other Managing Authorities, promote transparency, and disseminate the project’s activities, achievements, and best practices. Furthermore, the project aims to concur to the EU debate about the smart use of data and the integration of AI tools in Cohesion Policy and other Regional Programs.

433/500

Please describe the target groups of your communication strategy.

SHARPEI targets different categories of the local ecosystem:
PPs, including staff members not directly involved in the project, stakeholders
POLICY MAKERS: regional, national auth.s responsible for policy instruments
MA: public auth.s interested in new tools to be used in current and future regional programs
RESEARCH&INNOVATION ECOSYSTEMS: SMEs, start-ups, Universities and Research Centres
PUBLIC: citizens, CSOs
EU INSTITUTIONS, COMMUNITIES OF PRACTICE: provide prototypes for post 2027 Programs

500/500

Please explain the main communication tools and channels (including social media outreach) that will be used.

The main communication tools and channels used in the project include press releases, promo videos, newsletters, social media updates, articles. Press releases and articles will be issued for key milestones. Social medias will be regularly updated with infos about the project activities. LSG events will generate articles for the partners’ homepages. Additionally, participation in INTERREG EUROPE PROGRAMME events and involvement in EU Platforms and Communities of Practics will enhance outreach.

498/500

Please describe briefly how the communication strategy will be implemented and evaluated.

During the KoM, a Communication Strategy will be approved by PPs. The strategy will detail objectives, target groups, tools and roles, providing common guidelines for both internal and external communication according to IE programme requirements. A communication officer will be appointed by each PP, responsible for regional communication activities. In each project meeting, activities will be presented and reviewed to monitor and evaluate their impact and agree on corrective measures if needed

v4 | Approved

499/500

Will the management of the project’s communication be externalised?

No

C.7 Horizontal principles

Please indicate to which extent the project contributes to EU horizontal principles, and justify your choice.

Sustainable development

Type of contribution

Neutral

Description of the contribution

The SHARPEI project significantly contributes to sustainable development by leveraging advanced AI technologies to enhance the efficiency and effectiveness of regional development policies. By integrating data-driven decision-making and AI, the project aims to streamline administrative processes, reduce resource waste, and ensure optimal allocation of EU funds. This directly supports sustainable development by promoting more efficient use of resources, minimizing redundant activities, and fostering a culture of innovation and digital transformation in PA. Additionally, the project's focus on reducing the carbon footprint through digital solutions aligns with the European Green Deal, aiming to make administrative operations more environmentally friendly. The implementation of AI and data tools also supports sustainable economic growth by enhancing the competitiveness and innovation capacity of regions, thereby contributing to the broader goals of sustainable development within the EU

997/1000

Equal opportunities and non-discrimination

Type of contribution

Neutral

Description of the contribution

The SHARPEI project actively promotes equal opportunities and non-discrimination by ensuring that AI-driven tools and data integration processes are accessible and beneficial to all stakeholders involved. The project includes comprehensive capacity-building activities designed to equip partners with the necessary skills to utilize AI technologies effectively. This ensures that regions with varying levels of technological advancement can equally benefit from the project's outcomes. This inclusive strategy helps to ensure that the benefits of digital transformation and improved policy management are equitably distributed, thereby reducing disparities and fostering a more inclusive regional development process.

717/1000

Equality between men and women

Type of contribution

Neutral

Description of the contribution

v4 | Approved

The SHARPEI project contributes to gender equality by embedding gender-sensitive approaches into its framework and activities. The project's methodology includes specific measures to ensure that gender perspectives are considered in the design and implementation of AI and data-driven tools. For instance, the project emphasizes the importance of gender-balanced participation in workshops and stakeholder engagements. By promoting equal representation and participation of women in these activities, SHARPEI aims to address gender imbalances in the field of AI and data management. Furthermore, the project's communication strategy highlights the importance of gender equality and aims to raise awareness about gender issues in policy management and digital transformation. Through these efforts, SHARPEI not only advances the integration of gender equality into regional development policies but also supports the broader EU objective of promoting gender equality in all sectors

980/1000

C.8 Project management

C.8.1 Overall management

Please describe how the overall management will be ensured? Which body will make strategic project decisions and according to which rule? What will be the composition of this body? If relevant, how will the responsibilities be shared among the partners?

The joint work of a transnational partnership requires clear and efficient management governance to ensure a smooth and efficient project coordination and overcome possible risks and setbacks. For these reasons, a Project Coordination Team (PCT) will be set up, composed by the LP's Project Coordinator (PC) and Financial Manager (FM) and the Communication Manager (CM). PCT will take care of sharing the relevant information and knowledge with the partnership and coordinating the project and monitoring its progress. In addition, a Steering Committee (SC) chaired by the LP will be appointed, composed by representatives of all PPs with the task of taking strategic decisions and solving any possible risks and/or disagreement. During the kick-off-meeting LP will present the functioning rules and SC composition, all the PPs will have to agree on. Strategic decisions will be approved by the majority of votes. The SC will be responsible for monitoring SHARPEI project performance (outputs and indicators) and guiding its implementation, such as assessing and approving work plans, project reports, and other exchange of experience and dissemination activities. The SC will also discuss potential changes to the project schedule and monitor the project expenditure, namely by ensuring spending plan and budget lines are kept aligned with estimations.

The LP will be also responsible for transnational management of activities and financial coordination and to keep contacts with the IE JS and MA. All PPs will guarantee a sound financial management of project resources, namely collecting evidence to certify their expenditures and preparing technical reports. LP will manage the participation to the Policy Platform, organising in case a peer review and monitoring PPs to input their GPs planned in the platform.

SC meetings will be organized every six months during the core phase, while leaving a final one during the follow-up

1933/2000

C.8.2 Day-to-day coordination

Please describe how the day-to-day coordination will be ensured.

Project Coordinator (PC), Financial Manager (FM) and Communication Manager (CM), are responsible for day-to-day project management and coordination. PC is the key contact person for the IE JS and ensure the partnership's coordination through regular contact via email, phone or video calls. SC agreed on a common system (e.g. Teams) to share information and store documents. The FM is responsible for accounts, financial reporting, internal handling of ERDF funds and national contributions. CM (PP7) is responsible for drawing a communication strategy including tasks allocation, timing and materials agreed by PPs during the KoM. Each partner region will appoint a project manager responsible for ensuring steady communications with LP and PPs, as well as for managing regional local working group meetings (1 per semester) and inform them about the project progress. External communication activities are facilitated by LP/CM in charge to manage all the project communication channels

987/1000

Will the project coordination be externalised?

C.8.3 Financial management and reporting

Please describe how the financial management and reporting procedures will be ensured.

FM is responsible for accounting and financial reporting and works closely with PPs to ensure a sound financial management and reporting process. FM monitors budget development and spending and is familiar with accounting rules, EU and national legislation, public procurement. Reporting procedure, financial rules and useful templates are shared with PPs during the KoM. PPs will appoint a financial manager responsible for preparing biannual financial reports collected by FM, integrated in the project progress report and submitted to the JS. Following the approval of the progress report, LP receives and transfer the ERDF funds to all PPs. During SC meetings PPs review the spending plans and discuss of any critical situation or changes that have been arisen prior to the proposal to JS

v4 | Approved

798/1000

Will the financial management be externalised?

Yes

D Main policy instruments addressed

v4 | Approved

Overview main policy instruments addressed

Number ↑	Name of the policy instrument	Name of the policy responsible authority	Involvement of the policy responsible authority	Investment for Jobs and Growth programme	Country
1	RP Emilia-Romagna ERDF 2021-2027	Emilia-Romagna Region	Partner	Yes	Italy (Italia)
2	Regional Development Strategy (RUS) Vasterbotten - RUS 2020-2030	Region Västerbotten	Partner	No	Sweden (Sverige)
3	Governance Model of European funds 2021-2027	Cohesion and Development Agency	Partner	No	Portugal (Portugal)
4	Regional Scheme for Higher Education, Research and Innovation 2022-2028 (SRESRI)	Normandy Regional Council	Partner	No	France (France)
5	Interreg Belgium-The Netherlands 2021-2027	Province of Antwerp	Partner	No	Belgium (Belgique/België)
6	Programme Catalonia ERDF 2021-2027	Ministry of the Economy and Finance, Generalitat de Catalunya	Partner	Yes	Spain (España)
7	Economic Development and Innovation Operational Program Plus (EDIOP PLUS)	National Development Centre	Associated Policy Authority	Yes	Hungary (Magyarország)
8	Programme for Cohesion Policy Funds 2021-2027	State Shared Service Centre	Partner	Yes	Estonia (Eesti)

Overview pilot actions

Number ↑	Title	Policy instrument(s) concerned
----------	-------	--------------------------------

D.1 Policy instrument 1

D.1.1 Territorial context and general description

D.1.1.1 Territorial context

What is the state of play of the issue addressed by the project in the territory covered by the policy instrument? Which challenge needs to be overcome in this territory? Please be as specific as possible and provide detailed information on the characteristics of the territory.

Being the first region in Italy to issue a regional law on R&I in 2002, since then Emilia-Romagna (E-R) developed, also with the support of EU funds, a large and diffused regional research ecosystem. One of its champions is undoubtedly the Tecnopolo Manifattura-Hub of the Data Valley hosting some of the most powerful High Performance Computers in the world (i.e. Leonardo, the new European pre-exascale supercomputer). It is the international reference for supercomputing, Big Data and Artificial Intelligence, with applications in science and technology fields of meteorology, climatology, health, earth sciences and industry. Data centre of the EU Centre for Medium-Term Weather Forecasts is located there as well together with the Big Data Association set up to link and exploit knowledge, capacities, research and innovation potentials of the regional community to leverage the effects of investments made and to maximize their impacts, locally and at national, EU and international levels. In this framework and with this huge potential, the regional government developed its own data strategy also covering all the different aspects of administrative services offered to citizens. The challenge of the project is thus to take advantage of this potential in terms of assets, knowledge and existing technologies to develop procedures and tools based on data to make management of EU funds regional programmes more effective, efficient and communicative for potential and effective beneficiaries

1500/1500

D.1.1.2 General description of the policy instrument

Please name the policy instrument addressed (for Investment for jobs and growth goal programmes, please provide the name of the operational programme concerned).

RP Emilia-Romagna ERDF 2021-2027

32/150

Is this instrument an Investment for jobs and growth goal programme (i.e. national or regional operational programme)?

Yes

Please indicate the geographical scope of this instrument

Regional

Please select how the authority responsible for this policy instrument is involved in the project:

The authority responsible for this policy instrument is involved as...

Partner

Please select the authority responsible for this policy instrument.

LP01 Emilia-Romagna Region

Please describe the main features of this policy instrument (e.g. objective, characteristics, priority or measure addressed).

The policy instrument consists of 4 main priorities, of which one of the most relevant and largest in terms of budget allocated is Priority 1. Research, innovation, competitiveness. It responds to several challenges, in close relation with the regional S3 setting the framework of integrated and coordinated actions of regional R&I policies. The topic addressed by the project falls under the ERDF specific objective 1.2 "Reaping the benefits of digitisation for citizens, companies, research organisations and public authorities" with specific reference to the "Digital transformation of public administration and implementation of the regional data strategy". Main aim of this action is to strengthen the path already taken by regional and other public authorities to change administrative processes, working models, organizational culture and nature of many services moving to a fully digital&simplified administration. This will be done in coherence with the regional Data Strategy and by promoting the data integration and sharing of common databases. Particular attention is paid to the promotion and encouragement of digital public services that are user-centred, integrated, augmented, simple and secure, responsive to societal changes, collaborative culture, transparent processes, open tools. In addition, the planned interventions go in the direction of contributing to the objectives of the action lines for the development of the PAs' administrative capacity

D.1.1.3 Expected policy improvement

What type of improvement do you envisage for this instrument?

New projects financed by the instrument

Please select...

0/1500

Change in the management of the instrument

Yes

Testing innovative services based on AI applications and aimed at more effective, efficient and communicative management of cohesion policy programs is an important addition to the current policy instrument. By targeting potential and actual beneficiaries of the ERDF RP, it can help expand the range of administrative services already tested for citizens or other local public administrations. Testing systems for applying IA to management verifications of cohesion policy programs, that is one of the main outputs expected by the project, can help to create a set of procedures that can be standardized and used for other investment programs at the regional level. At the same time using predictive AI analysis to anticipate market trends and better understand the needs of beneficiaries – another project expected result - will ensure proactive and informed decision-making that can be usefully transferred to regional policies programming tools. Moreover, the enhancement of accountability processes improved thanks to this project, will allow for faster and more transparent reporting of results that may be usefully implemented in the participatory processes adopted at regional level. The Regional Programme could thus be further improved by the results of the project including new/improved services for potential and effective beneficiaries of cohesion policy programmes as a specific target of citizens into the existing measures, enabling further development of new data-driven services

1497/1500

Revision of the instrument itself

Please select...

0/1500

D.1.2 Partner(s) addressing policy instrument 1

Partner

LP01 Emilia-Romagna Region

What are the partner's competences and experiences in the issue addressed by the project?

As Managing Authority, Emilia-Romagna Region has already developed several experiences on the topic addressed by the project, in particular the use of data to improve accountability of 2014-2020 programming period results. For its closure, 3 data stories (storytelling) have been realised to describe program results using data in a communicative/easy-to-understand way to reach a larger target of citizens. Moreover, MA is working on the development of an integrated monitoring system for ERDF and ESF 2021-2027 programmes using AI technical. Looking at the area of management verifications, the MA is working on the development of two pilot cases on the use of AI as a technical support to staff evaluating verifications, considered a largely tedious and low added value activity. As regards the skills of the staff involved in the project and part of the MA, Emilia-Romagna can count on highly qualified people with technical knowledge in data management and AI tools

970/1000

How will the partner benefit from the cooperation? In case this partner plays a particular role in the project (e.g., responsible for a specific topic, for communication activities), please also indicate it here.

Emilia-Romagna will benefit from the cooperation with other PPs through the exchange of experiences on data-driven management tools and artificial intelligence tested in other contexts and aimed at making the management of complex programs more effective and administratively efficient. In particular, Emilia-Romagna will take advantage from the experience of other partners already experimenting management supporting tools to be used as basis for the development of similar tools for the management of ERDF Regional Programme through the introducing of new tools and techniques (i.e. chatbot or process reengineering through the use of AI). As Lead Partner, Emilia-Romagna will also promote interregional cooperation and exchange of GPs between the project partners on the use of data and predictive AI tools to support policy-makers decisions as well as the development of new AI-based common management procedures for cohesion policy programs with a view to the future post-2027 programming.

995/1000

In case the partner is involved in several Interreg Europe applications/ projects, please justify this multiple involvement.

The regional government is a large public organisation responsible for a wide range of administrative functions and public services. The DG Knowledge, research, labour, enterprises is one of its 6 executive branches, divided into 9 different technical/thematic departments supporting RPs programming&implementation in their respective areas. The DG is PP/APA in several proposals under this call (I-CSI EU; TASTINGEUROPE; SUCCESS SKILLS;LONGEVITY;SYNERGY; S4Tourism; SILVER-UP;MOTORS OF GROWTH) and is currently involved in project selected under the 1st (LEEWAY as PP) and 2nd (TALENT4S3 as PP) calls + others as APA. Experiences exchanged during this project will be deal with to avoid any overlap and to ensure the principle of avoiding double funding is fully respected. Our well-established experience in managing complex programmes/projects and the high level of expertise guarantees the commitment of all the necessary human resources& technical skills to implement them simultaneously

992/1000

D.1.3 Stakeholder group relevant for policy instrument 1

v4 | Approved

Please provide an indicative list of the most relevant stakeholders (i.e., name of the organisation concerned) to be involved in the project. It is recommended to have no more than 12 entries.

You have 6 entries.

Emilia-Romagna EDRF Regional Programme 2021-2027
48/300
Regional table for entrepreneurship (Tavolo Regionale per l'Imprenditoria - TRI)
80/300
Big Data Association
20/300
International Foundation Big Data and Artificial Intelligence for Human Development
83/300
Clust-ER Innovate (Association of companies, research centres and training organisations in Emilia-Romagna that collaborate in the fields of innovative service development and ICT research)
189/300
Regional network of communicators
33/300

D.1.4 Pilot action under policy instrument

v4 | Approved

Is a pilot action proposed to improve this policy instrument?

No

D.2 Policy instrument 2

D.2.1 Territorial context and general description

D.2.1.1 Territorial context

What is the state of play of the issue addressed by the project in the territory covered by the policy instrument? Which challenge needs to be overcome in this territory? Please be as specific as possible and provide detailed information on the characteristics of the territory.

Region Västerbotten, with a population of 270,000, employs around 9,700 people in healthcare, public transport, regional development and culture. To meet current and future needs efficiently and sustainably, the region focuses on digital development and automation of manual tasks. The rapid advancement of technology urges discussions on its responsible use, a need recognized by the regional administration.

RV sees significant opportunities in using AI for public services, leveraging its extensive data resources for developing AI systems. The region is promoting AI adoption to create a smarter economy, enhancing existing tools. Digital growth is crucial for the green transition, and RV is well-equipped with solid IT infrastructures (e.g. broadband, cloud computing) to lead the digital structural transformation by enhancing access to data combined with data-driven innovations and the use of AI for continued growth, competitiveness and prosperity addressing societal challenges like managing a sparse population and urban-rural disparities.

To fully benefit, AI use in managing regional data needs improvement. Better mechanisms are required for monitoring the outcomes and impacts of the RUS 2020-2030 policy. Despite efforts to inform stakeholders and citizens, greater involvement in planning and implementing RUS 2020-2030 activities is needed. RV views AI as a fast and effective solution for improving accountability in public fund use and achieving strategic objectives

1489/1500

D.2.1.2 General description of the policy instrument

Please name the policy instrument addressed (for Investment for jobs and growth goal programmes, please provide the name of the operational programme concerned).

Regional Development Strategy (RUS) Vasterbotten - RUS 2020-2030

64/150

Is this instrument an Investment for jobs and growth goal programme (i.e. national or regional operational programme)?

No

Please indicate the geographical scope of this instrument

Regional

Please select how the authority responsible for this policy instrument is involved in the project:

The authority responsible for this policy instrument is involved as...

Partner

Please select the authority responsible for this policy instrument.

PP02 Region Västerbotten

Please describe the main features of this policy instrument (e.g. objective, characteristics, priority or measure addressed).

The strategy outlines Västerbotten County's goals for 2030 and guides policies, influencing the allocation of regional and EU project funds. RUS aims to meet global goals in Agenda 2030 with two sustainability objectives: Living Place: a community where people want to stay, visit, grow, work, and age with good conditions for all stages of life; Circular Place: manages climate change, creates economic opportunities, and preserves natural resources for future generations. The strategy main orientations are: 1. Cohesive Region: Integrate development of cities, rural areas, and sparsely populated regions; 2. Equal and Inclusive Development: Ensure equal opportunities and reduce disparities; 3. Pioneer in Transition: Lead the shift to a circular society, prepared for climate changes. Priorities are: 1. Innovative and Smart Region: Foster collaboration, digitization, and innovation; 2. Sustainable Business Development: Support sustainable, resilient businesses; 3. Region Close By: Enhance sustainable mobility and infrastructure; 4. Sustainable Living Environments: Manage natural heritage, culture, and sustainable consumption; 5. Health-Promoting Region: Encourage healthy lifestyles and provide safe care; 6. Region Rich in Skills: Promote equal participation through education and skill development. In the framework of this strategy, AI is a cross-cutting issue to each priority, enhancing regional development and cross-sectoral advancements

v4 | Approved

1454/1500

D.2.1.3 Expected policy improvement

What type of improvement do you envisage for this instrument?

New projects financed by the instrument

No

0/1500

Change in the management of the instrument

Yes

The project will enable the administration to integrate new tools for managing the RUS and related strategies, including AI solutions. It will also test AI-based predictive tools for better planning, to anticipate market trends more effectively and understand the evolving needs of beneficiaries for the next regional planning period.

The Regional Development Strategy 2020-2030 is a roadmap for regional development in RV. The project will help the administration to improve this strategy in all priorities by incorporating AI solutions. Appropriate AI tools will be sought, tested, and assessed for all the processes of programming, monitoring and evaluation of the programs' elements. It is expected that these process will be significantly and rapidly transformed. Guidelines for developing and deploying AI solutions will be produced in the four key public sector functions related to financing: i) improving internal operations of RV public administration, ii) enhancing policy making related to planning, implementing, monitoring and reporting financial measures, iii) improving financial measures service design and delivery, and iv) enhancing oversight, risk detection, and public integrity within government agencies and by external oversight bodies. Guidelines will include a series of actions and recommendations to scale up the use of AI in the RV in a safer/more effective manner to enable the tackled instrument continuous improvement, risk mitigation, and robust public engagement.

1498/1500

Revision of the instrument itself

No

0/1500

D.2.2 Partner(s) addressing policy instrument 2

Partner

PP02 Region Västerbotten

What are the partner's competences and experiences in the issue addressed by the project?

Since 2020, Region Västerbotten has been running the "Intelligent Automation" project, aiming to identify business processes and tasks that can be managed by a digital assistant instead of employees. This allows regional staff to focus on other areas rather than repetitive manual tasks. So far, the project has automated approximately 60 different processes using Boost.ai's chatbot across various operational areas. Additionally, since 2022, the region hosts AIM North AI for Medicine in Northern Sweden. This competence center focuses on applied AI for researchers throughout the northern healthcare region, involving Medical Technology R&D (MT-R&D) and the Department of Radiation Sciences at Umeå University.

713/1000

How will the partner benefit from the cooperation? In case this partner plays a particular role in the project (e.g., responsible for a specific topic, for communication activities), please also indicate it here.

RV will be an active partner contributing to the interregional exchange process as a pioneer and leader region in the adoption of AI in the healthcare sector, sharing its experience with partners. RV will profit from the involvement of partner answering similar needs of boosting AI in rural and peripheral areas in Europe in different economic sectors (healthcare, energy, transport, culture and tourism) as a means of better interaction between citizens, stakeholders and administration. The cross-fertilised knowledge will further expand the role of RV as a devoted leader of innovative policies and will support its effort in achieving its vision to create an attractive region with good living conditions for everyone and to spread this knowledge gained to other European regions

784/1000

In case the partner is involved in several Interreg Europe applications/ projects, please justify this multiple involvement.

Region Västerbotten is currently a Lead Partner in CEI BOOST (1st call) and a partner in UNLOCK and DeepTechValleys (2nd call), focused on different objectives. Additionally, it is partner in three applications under the 3rd call in addition to SHARPEI: BetterBlue and Motors of Growth, each addressing different topics. RV has a proved experience the Interreg Europe project management and has the required human resources and technical skills to implement multiple projects at the same time and can be extended flexibly as a response to increasing project workload

566/1000

D.2.3 Stakeholder group relevant for policy instrument 2

v4 | Approved

Please provide an indicative list of the most relevant stakeholders (i.e., name of the organisation concerned) to be involved in the project. It is recommended to have no more than 12 entries.

You have 9 entries.

Codemill Umeå
14/300
AC-net
6/300
Malå municipality
17/300
Västerbotten Chamber of Commerce
32/300
Umeå Municipality
17/300
Umeå University
15/300
Research Institutes of Sweden – RISE
36/300
North Sweden Cleantech Network
30/300
Algoryx
7/300

D.2.4 Pilot action under policy instrument

v4 | Approved

Is a pilot action proposed to improve this policy instrument?

No

D.3 Policy instrument 3

D.3.1 Territorial context and general description

D.3.1.1 Territorial context

What is the state of play of the issue addressed by the project in the territory covered by the policy instrument? Which challenge needs to be overcome in this territory? Please be as specific as possible and provide detailed information on the characteristics of the territory.

AD&C is a public entity with the mission of coordinating the European Structural and Investment Funds and the Regional Development Policy for Portugal. It concentrates functions related to global coordination, certification, payment, evaluation, communication, monitoring and auditing of operations.

In this capacity, AD&C is responsible for developing and maintaining an integrated information system that serves as a single point of contact and application submission for all beneficiaries. This system includes a platform for Managing Authorities (AG+), a Datahub for data interoperability and system integration, and a contact center to support system users and beneficiaries.

Beneficiaries and AD&C communicate through Balcão dos Fundos, Linha dos Fundos and a Contact Center, operated by a third party, using GoCenter and EasyVista Contact Center software. This software experiences several constraints, including issues with data extraction and integration with other information tools, and AD&C is planning to replace it.

The current context of the Funds management ecosystem is characterized by an increased complexity in terms of organizational and procedural issues, while AD&C is facing the challenge of putting in place a new information system to support the 2021-27 programming period, in a situation where there is an increase in the number of applicants and a governance complexity resulting from the introduction of new layers in the ecosystem

1461/1500

D.3.1.2 General description of the policy instrument

Please name the policy instrument addressed (for Investment for jobs and growth goal programmes, please provide the name of the operational programme concerned).

Governance Model of European funds 2021-2027

44/150

Is this instrument an Investment for jobs and growth goal programme (i.e. national or regional operational programme)?

No

Please indicate the geographical scope of this instrument

National

Please select how the authority responsible for this policy instrument is involved in the project:

The authority responsible for this policy instrument is involved as...

Partner

Please select the authority responsible for this policy instrument.

PP03 Cohesion and Development Agency

Please describe the main features of this policy instrument (e.g. objective, characteristics, priority or measure addressed).

The Governance Model (GM) as well as related Programs was established by Decree-Law No5/2023. This law defines the organizational framework for coordination, management, certification, payment auditing, monitoring, evaluation&communication tasks, in accordance with Reg.(EU)2021060. GM encourages coordination between the Programs part of Portugal 2030, maintaining and strengthening functional coordination networks. In the GM framework, AD&C is the body responsible for technical coordination and provision of information and common data system to all Programs, namely by creating the EU Funds Portal and ensuring the coordination of Linha dos Fundos - a multichannel service platform aimed to improve interaction with beneficiaries. Simplification is a guiding principle of GM, to reduce administrative costs in the management of funds. Through dematerialization, strengthen info systems interoperability and introduction of AI, particularly generative AI. To enhance the quality of services for both beneficiaries and MAs and to increase productivity by reducing HR and financial costs, and by facilitating decision-making. The GM for EU fund defines governance bodies, functions and competencies. Therefore, it will be in force at least until the financial closure of the current programming period, which will never occur before December 2029. Furthermore results of the exchange of experiences under the SHARPEI project will feed into the design of the post-2027 programmes governance.

v4 | Approved

1495/1500

D.3.1.3 Expected policy improvement

What type of improvement do you envisage for this instrument?

New projects financed by the instrument

No

0/1500

Change in the management of the instrument

Yes

GM can leverage technological innovation to enhance productivity and service quality by using AI as part of its Digital Transformation initiatives. The use of AI in the management of funds as stated in the GM can include:

- Customer support operator co-pilot: this involves summarizing previous customer contacts and providing real-time answers to queries by using information from the customer's CRM profile, and other sources such as knowledge base and datahub.
- Contact Data Exploitation: this entails analyzing and utilizing the content of customer contacts and integrating data from additional sources to make data-driven decisions, identify problems and improvement opportunities, and actively promote financing opportunities through outbound communication.
- Beneficiary co-pilot chatbot: this involves providing helpful answers to customer queries using context and customer profile data.
- Expenditure analysis: this aims to reduce the time spent by Managing Authorities (MAs) on the analysis and verification of "real-costs" expenditure.
- Public procurement verifications: this aims to reduce the time spent on public procurement verifications through automated document analysis and checklist filling with corresponding explanations.
- Selection of Operations: this involves recommending the application of selection criteria, aiding MAs in the selection of operations, and offering analysis that supports assessments and decisions

1444/1500

Revision of the instrument itself

No

D.3.2 Partner(s) addressing policy instrument 3

v4 | Approved

Partner

PP03 Cohesion and Development Agency

What are the partner’s competences and experiences in the issue addressed by the project?

AD&C has been coordinating the implementation of EU funds and the development and maintenance of an integrated information system that includes a platform serving Program Authorities (AG+), a Datahub to facilitate data interoperability and system integration, and a contact center to support users of those systems and beneficiaries, for several Programming cycles. AD&C has managed the development, realized by a 3rd party, of a RAG (Retrieval Augmented Generation) application with a Chatbot interface, using Generative Artificial Intelligence (GenAI). The Chatbot IVO responds in natural language to queries drawing from its knowledge basis (regulations, calls, system usage), thus deflecting requests addressed to contact center operators.

743/1000

How will the partner benefit from the cooperation? In case this partner plays a particular role in the project (e.g., responsible for a specific topic, for communication activities), please also indicate it here.

AD&C will greatly benefit from the exchange of relevant experiences with other member states, gaining valuable insights that can be leveraged to enhance its own systems, processes, and methodologies. Given its coordinating responsibility, these improvements will not only enhance AD&C's operations but also have a positive ripple effect throughout the entire EU Funds ecosystem. This collaborative approach will ultimately contribute to a virtuous cycle of open innovation, fostering continuous improvement and shared successful practices with other member states

563/1000

In case the partner is involved in several Interreg Europe applications/ projects, please justify this multiple involvement.

no

2/1000

D.3.3 Stakeholder group relevant for policy instrument 3

v4 | Approved

Please provide an indicative list of the most relevant stakeholders (i.e., name of the organisation concerned) to be involved in the project. It is recommended to have no more than 12 entries.

You have 7 entries.

- Managing Authority for Madeira 2030 Program
43/300
- Managing Authority for Alentejo 2030 Program
44/300
- Managing Authority for Centro 2030 Program
42/300
- Managing Authority for Algarve 2030 Program
43/300
- Managing Authority for Lisboa 2030 Program
42/300
- Managing Authority for Techical Assistance 2030 Program
55/300
- Managing Authority for Açores 2030 Program
42/300

D.3.4 Pilot action under policy instrument

v4 | Approved

Is a pilot action proposed to improve this policy instrument?

No

D.4 Policy instrument 4

D.4.1 Territorial context and general description

D.4.1.1 Territorial context

What is the state of play of the issue addressed by the project in the territory covered by the policy instrument? Which challenge needs to be overcome in this territory? Please be as specific as possible and provide detailed information on the characteristics of the territory.

Normandy Region is in the process of integrating and adapting its practices by implementing AI in its administrative process. This new tool can help improve the monitoring of public policies by transferring the least valued tasks to AI.
Indeed, as a regional authority, it manages a wide range of data. AI can help set-up an easier access to data in order to build a strategy coherent with the territorial needs and strengths, monitor it more efficiently and saving time for civil servants to focus on higher-valued and more strategic tasks.
Besides, AI allows to save time on data processing and to provide targeted data supporting decision-making.
With SHARPEI project, the objective of Normandy Region is to improve its monitoring capacities in the frame of its Regional Scheme for Higher Education, Research and Innovation 2022-2028. Focusing on analysis and monitor of trends on innovation and economic changes to design more effective policies fostering innovation and economic development.
Some of the expected advantages will be: encouraging networking between local companies and public research centres; speed up preliminary procedures for public-private collaborative projects; analysing economic and innovation trends to maintain the competitiveness and attractiveness of the territory

1298/1500

D.4.1.2 General description of the policy instrument

Please name the policy instrument addressed (for Investment for jobs and growth goal programmes, please provide the name of the operational programme concerned).

Regional Scheme for Higher Education, Research and Innovation 2022-2028 (SRESRI)

80/150

Is this instrument an Investment for jobs and growth goal programme (i.e. national or regional operational programme)?

No

Please indicate the geographical scope of this instrument

Regional

Please select how the authority responsible for this policy instrument is involved in the project:

The authority responsible for this policy instrument is involved as...

Partner

Please select the authority responsible for this policy instrument.

PP04 Normandy Regional Council

Please describe the main features of this policy instrument (e.g. objective, characteristics, priority or measure addressed).

v4 | Approved

The SRESRI programme for the period 2022-2028 is a regulatory and strategic document adopted by the Regional Council of Normandy after a wide consultation of Regional stakeholders. It is updated every renewal of the Regional Council (last election in June 2021) in order to set a revised strategy to be declined in the operational funding solutions for the Higher Education, Research and Innovation ecosystem in Normandy.

In the frame of SHARPEI project, the focus will be on the two first goals of the programme:

- 1) Mobilize academic and innovation forces to support Normandy in its transition and its Smart Specialization Strategy: the contribution of the Normandy Region in the SHARPEI project will not tackle the whole strategy but rather focus on the Region's support to strengthening public-private links and increasing the mobilization capacity of stakeholders in the service of societal issues expressed within the S3.
- 2) Support the ambitions of Norman students, teacher-researchers, researchers and Higher Education, R&I institutions to achieve their goals.

The specific measure the Region want to focus on in the SHARPEI project is the policy «Normandie Innovation» tackling more specifically the following features: collaborative innovative projects; knowledge transfert and maturation; student entrepreneurship and young graduates; innovative businesses incubators

1380/1500

D.4.1.3 Expected policy improvement

What type of improvement do you envisage for this instrument?

New projects financed by the instrument

No

0/1500

Change in the management of the instrument

Yes

The use of simplified procedures is highly required in the management of Normandy SRESRI Scheme. AI plays a crucial role in improving performance and efficiency. As partner of SHARPEI, Normandy Region will learn from the experience of other PPs how to integrate AI in the programme/policy management.

Main benefits will be:

- 1) Enabling the identification of future innovation trends to address S3 challenges with the help of data collected by the SRESRI programme to support a regional ESRI observatory, whose data and perimeter are currently being tested and defined to address the position of the Regional Higher education, research and innovation ecosystem nationally and internationally;
- 2) Matchmaking between needs of Norman SMEs and skills of local labs to meet S3 challenges. Thus, promoting innovative collaboration between SMEs and labs (e.g. chatbot systems to address specific questions);
- 3) Improving the selection criteria for innovative projects to level up the quality of innovative collaborative projects. Offering analysis to support assessments and awarding decisions;
- 4) Speeding up the selection procedures by introducing automated processes for overlapping procedures, thus allowing staff to focus on on more valuable tasks (i.e. network animation, promotion of SRESRI, S3 and projects follow-up)

1318/1500

Revision of the instrument itself

No

D.4.2 Partner(s) addressing policy instrument 4

Partner

PP04 Normandy Regional Council

What are the partner's competences and experiences in the issue addressed by the project?

The "Major Projects and Innovation" and "Higher Education and Research" departments drew up the SRESRI in 2022. They are responsible for the animation of the Regional Research and Innovation ecosystem. By integrating AI in these processes, the Region wishes to better manage its strategy by gathering R&I territorial needs, modernise its funding schemes and to propose innovative tools to promote regional innovation and economic development. The Region is currently working on improving its process of development and monitoring of public policies by the use of AI. The policy "Normandy Innovation", that will be the main case study in the SHARPEI project and the measure of the regional scheme for higher education, research and innovation is strongly linked to the regional smart specialization strategy for 2022-2028

818/1000

How will the partner benefit from the cooperation? In case this partner plays a particular role in the project (e.g., responsible for a specific topic, for communication activities), please also indicate it here.

Normandy Region is at the beginning of the integration of AI in its administrative process. Taking part in this Interreg project will help improve the setting-up and monitoring of its Higher Education R&I strategy, especially for the "Normandie Innovation" section. Within the Region various public research teams are already working on AI applications and are willing to work with the regional authority in setting up AI tools:

- Direction for Digital Planning
- University of Caen Normandy with GREYC laboratory "Research Group on Digital Sciences" and Nicolas Oresme Laboratory on Applied Mathematics ;
- University of Rouen Normandy with the Raphael Salem Laboratory on Applied Mathematics
- INSA Rouen – National Institute for Applied Sciences in Rouen with the LITIS Laboratory "Research team on Computer Science, Data processing and Systems"
- ESIGELEC and CESI Engineering Schools.
- Regional competitive clusters and industrial sector associations

957/1000

In case the partner is involved in several Interreg Europe applications/ projects, please justify this multiple involvement.

Normandy Region was a partner of the project APPROVE funded by the INTERREG Europe (FEDER) 2014-2020: Advancing Public Participation and stakeholder engagement for the improvement of renewable Energy policies. For the period 2021-2027, Regional Council of Normandy is working on 4 different projects not yet submitted. The objective for the organisation being to be present in European networks, in order to benefit from experiences and good practices of other Regional or National Authorities. These 4 projects focus on different domains (territory planning, mobility, health and higher education). Each project is followed by different operational directions within the Regional Council. There is thus no overlapping between each projects.

740/1000

D.4.3 Stakeholder group relevant for policy instrument 4

Please provide an indicative list of the most relevant stakeholders (i.e., name of the organisation concerned) to be involved in the project. It is recommended to have no more than 12 entries.

You have 12 entries.

University of Caen Normandy
27/300
University of Rouen Normandy
28/300
Institut National des Sciences Appliquées de Rouen - National Institute of Applied Sciences of Rouen
100/300
ESIGELEC - Engineering school on intelligent systems in Rouen
61/300
CESI - Engineering school on informatics and digital science in Rouen
69/300
Development Agency for Normandy (ADN)
37/300
ADN - Development Agency for Normandy
37/300
Normandie AeroEspace - Regional Cluster of Aeronautics, Spatial, Defence and Security in Normandy
97/300
NEXTMOVE - Competitiveness cluster on Automotive Innovation
59/300
Normandie Valorisation - Experimental Company for the acceleration of technological transfer
92/300
Normandie Incubation – Regional incubator
41/300
Pôle Transactions Electroniques Sécurisées (Pôle TES) - Regional Cluster on digital innovation
94/300

D.4.4 Pilot action under policy instrument

v4 | Approved

Is a pilot action proposed to improve this policy instrument?

No

D.5 Policy instrument 5

D.5.1 Territorial context and general description

D.5.1.1 Territorial context

What is the state of play of the issue addressed by the project in the territory covered by the policy instrument? Which challenge needs to be overcome in this territory? Please be as specific as possible and provide detailed information on the characteristics of the territory.

The Province of Antwerp – which acts as management authority (MA) for Interreg Belgium-The Netherlands – has a proven track-record for the proper and financially sound management of EU funds, although the use of AI or other advanced technologies is rather limited so far.

Flanders Audit Authority (AA) initiated the innovation project CATE in 2022 in order to develop a future-proof platform that assesses the functioning of the management and control systems of European structural funds in a fully autonomous way. The platform is modular in nature and the completion of use cases is scheduled throughout the 2021-2027 period.

The Province of Antwerp has been participating in CATE since 2022 as the first implementing partner.

The scope of CATE is to completely rethink the audit process on a technological as well as a conceptual level, with the following objectives: increased assurance at a lower cost, within a shorter time frame, with greater added value and lower loss of (European) resources. The scope of the project is comprehensive as it changes the procedural stages, milestones, utilised data sources, algorithms, technologies and MA-AA's input, in order to create an autonomous end-to-end platform.

The CATE platform will be adopted more broadly within the Flanders region by ESF and ERDF programme authorities during the 2021-2027 period. This Interreg Europe project would be key for policy transfer at the international level (of the platform or its core principles)

1484/1500

D.5.1.2 General description of the policy instrument

Please name the policy instrument addressed (for Investment for jobs and growth goal programmes, please provide the name of the operational programme concerned).

Interreg Belgium-The Netherlands 2021-2027

42/150

Is this instrument an Investment for jobs and growth goal programme (i.e. national or regional operational programme)?

No

Please indicate the geographical scope of this instrument

Crossborder/Transnational

Please select how the authority responsible for this policy instrument is involved in the project:

The authority responsible for this policy instrument is involved as...

Partner

Please select the authority responsible for this policy instrument.

PP05 Province of Antwerp

Please describe the main features of this policy instrument (e.g. objective, characteristics, priority or measure addressed).

Interreg Belgium-The Netherlands can be situated as a policy instrument within EU cohesion policy, contributing to EU cohesion policy through European territorial cooperation (ETC). More precisely, policy instrument supports cross-border cooperation in the Belgian-Dutch border area through ERDF funding (<https://interregvlaneu/>). As an Interreg-programme we operate in the same regulatory framework as the other partners (f.i. Regulation EU 2021/1060), despite some minor nuances or exemptions.

Interreg BE-NL funds cross-border projects that contribute to the following EU priorities:

- A smarter Europe: innovation and capacities for smart transformations (PO1)
- A greener Europe: climate, environment and nature (PO2)
- A more social Europe: inclusive labour market, training and sustainable tourism (PO4)
- A Europe without borders: cooperation to overcome border obstacles (PO6)

There are considerable synergies with ERDF programmes in both member states regarding these investment priorities. Our experience with the Interreg-specific priority ('a Europe without borders') further strengthens our claim of creating added value for the whole partnership. Interreg BE-NL manages more than 205 million euros in ERDF funding to invest in cross-border projects between 2021 and 2027. The cross-border character is essential for an Interreg project. Public authorities, private enterprises (especially SME's), knowledge institutions as well as citizens can apply for funding.

v4 | Approved

1485/1500

D.5.1.3 Expected policy improvement

What type of improvement do you envisage for this instrument?

New projects financed by the instrument

Please select...

0/1500

Change in the management of the instrument

Yes

The management and control system (MCS) of Interreg BE-NL can be further improved by implementing AI and other advanced technologies in our administrative and management processes. We believe that advanced technologies provide operational tools to simplify our procedures and verifications, to enhance efficiency and effectiveness in the Program management and to support decision-making process through predictive data analysis.

We participate in the innovation project CATE, which stands for Continuous Auditing based on Techn(olog)ical Evolution and Data Mining. CATE is a nationally funded innovation project consisting of dozens of use cases, which together form an encompassing AI-platform. The AI-platform enables capacity-building within MAs, while enabling AAs to perform audits on a continuous basis and, hence, on a much shorter term. In order to fully reap the benefits of these advanced technologies, change management also looks beyond the technological aspect as it is necessary to reevaluate administrative and management processes, to train staff on how to effectively adopt these advanced technologies as well as to ensure conformity with international standards. Our participation in this Interreg Europe project would be instrumental to achieve these objectives through knowledge transfers with our peers in programme management

1350/1500

Revision of the instrument itself

Please select...

0/1500

D.5.2 Partner(s) addressing policy instrument 5

Partner

PP05 Province of Antwerp

What are the partner's competences and experiences in the issue addressed by the project?

The Province of Antwerp has a proven track-record for the proper and financially sound management of EU funds. Our experience as MA goes back to 2000. We fully committed and certified our programme budget for the 2014-2020 period with an average materiality level or total error rate per accounting year of 0.60%. Hence, we are well-placed to evaluate the pros and cons of changes within our management and control system.

More generally, we can benefit from experience in our larger organization based on previous participations in EU funded projects within the framework of Horizon, LIFE+, EFRD Flanders, Interreg BE-NL, Interreg NWE as well as Interreg Europe.

Flanders Audit Authority has ample experience in auditing EU funds (e.g. Interreg, ERDF, ESF, AMIF).

The CATE project started in 2022 and the AA-MA have been collaborating on the development and implementation of AI and other advanced technologies within the management and control system.

953/1000

How will the partner benefit from the cooperation? In case this partner plays a particular role in the project (e.g., responsible for a specific topic, for communication activities), please also indicate it here.

The MA and AA would benefit from knowledge transfers taking place in this Interreg Europe-project in two ways:

1) Share and transfer of their expertise and lessons learned from CATE to the other partners with a focus on use cases (e.g. automated verification of invoices, payslips, etc. and on automated risk estimation, etc.) relevant for all managing authorities. Quality review processes are re-designed to take these changes into account. 2) Learning about AI-applications of the other partners – especially in management processes that are - so far - less covered in CATE. This might include advisory services towards customers via chatbots, more data-driven project selection, etc. The participation through knowledge transfers with peers in programme management would be instrumental to further simplify of procedures and verifications, to enhance accountability of fund management and to support decision-making through the use of predictive data analysis.

964/1000

In case the partner is involved in several Interreg Europe applications/ projects, please justify this multiple involvement.

The Province of Antwerp is a large public organization with more than 80 different departments and institutions and with more than 1.500 employees. For this Interreg Europe call, other business units within the Province of Antwerp will be involved in 4 distinct applications each with unique objectives, priorities and staff involved.

Two applications as a project partner: SDGs GO; FABCOM

Two applications as an Associated Policy Authority: CAPABLE; Women on Board.

The best practices and experiences exchanged during this project are carefully dealt with to avoid overlap.

However, there is always a possibility that some aspects may share similarities. To mitigate this risk, robust communication channels and collaboration frameworks are established among staff involved in these projects to ensure that funding is allocated effectively and does not inadvertently benefit duplicate goals or projects

903/1000

D.5.3 Stakeholder group relevant for policy instrument 5

v4 | Approved

Please provide an indicative list of the most relevant stakeholders (i.e., name of the organisation concerned) to be involved in the project. It is recommended to have no more than 12 entries.

You have 5 entries.

- Department of Work, Economy, Science, Innovation & Social Economy - WEWIS

73/300
- APB Provinciaal Secretariaat Europese Structuurfondsen is designated as the Joint Secretariat for Interreg Belgium-The Netherlands

130/300
- Flanders Innovation & Entrepreneurship - VLAIO

46/300
- Deloitte Belgium

16/300
- Flanders Audit Authority (audit authority for Interreg Belgium-The Netherlands)

79/300

D.5.4 Pilot action under policy instrument

v4 | Approved

Is a pilot action proposed to improve this policy instrument?

No

D.6 Policy instrument 6

D.6.1 Territorial context and general description

D.6.1.1 Territorial context

What is the state of play of the issue addressed by the project in the territory covered by the policy instrument? Which challenge needs to be overcome in this territory? Please be as specific as possible and provide detailed information on the characteristics of the territory.

Government of Catalonia has been assigned to act as the Intermediate body (IB) of ERDF Regional Program 2021-2027, carrying out a number of tasks under Managing Authority's responsibility. These tasks are described in Regulation (EU) 2021/1060 of 24 June 2021, and include the management verifications, which are among the most important functions assigned to the Government of Catalonia. Unit control is in charge of such verifications, which are very time consuming and entail operational time in non-value added tasks, such as verification of paper work (checking audit trail with invoice, proof of payment...). As a result, IB needs significant administrative capacity to perform these tasks. IA should be explored as an integrate tool to reduce errors, to standardize procedures and reduce operational time.

The procedure to determinate financial corrections to be made on expenditure financed by the Union under shared management in case of non-compliance with the applicable rules on public procurement, could also be improved through the use of an IA tool. Significant time is being dedicated to check public procurement certifications in order to categorize the financial correction for each irregularity. In this sense, IA could help reduce this checking process.

The main goal linked with the participation in the Interreg project is to enhance procedural efficiencies in order to comply with relevant legal framework and to reduce the delay in the management of ERDF funds

1483/1500

D.6.1.2 General description of the policy instrument

Please name the policy instrument addressed (for Investment for jobs and growth goal programmes, please provide the name of the operational programme concerned).

Programme Catalonia ERDF 2021-2027

34/150

Is this instrument an Investment for jobs and growth goal programme (i.e. national or regional operational programme)?

Yes

Please indicate the geographical scope of this instrument

Regional

Please select how the authority responsible for this policy instrument is involved in the project:

The authority responsible for this policy instrument is involved as...

Partner

Please select the authority responsible for this policy instrument.

PP06 Ministry of the Economy and Finance, Generalitat de Catalunya

Please describe the main features of this policy instrument (e.g. objective, characteristics, priority or measure addressed).

Catalonia ERDF Program 2021-2027 have a total investment of 2,1 billion euros (840.5 million 40% of ERDF contribution +1,260 billion euros Catalonia co-funding). The outstanding challenges set and the proposed investments are based on a preliminary diagnosis and a review of regional strategies to be implemented in the near future, in order to align regional and European resources.

Resulting from this process 4 challenges have been set for this period:

- ☒ Challenge 1: Ecosystem of knowledge and sustainable economic growth
- ☒ Challenge 2: Clean energy and sustainable and inclusive communities
- ☒ Challenge 3: Resilient ecosystems
- ☒ Challenge 4: Modern administration close to citizens

In order to effectively address the development of these challenges, one of the most important goals is to reorganise internal management procedures, in order to reduce time consuming tasks and the administrative burden for beneficiaries and to focus on impact results instead of concentrating on expenditure verifications.

1011/1500

D.6.1.3 Expected policy improvement

What type of improvement do you envisage for this instrument?

New projects financed by the instrument

Please select...

0/1500

Change in the management of the instrument

Yes

Simplification procedures are required in the performance of European cohesion policy, and AI can contribute to this goal, improving procedures envisaged in the program management and verifications tasks.

AI will be used, to tackle the following issues:

- Improve the quality of support services provided to beneficiaries and simplify their administrative procedures and reduce their burden.
- Reframe procedures to increase productivity by reducing process time and costs.
- Introduce big data systems to optimize the decision-making policy.
- Overlapping procedures should be identified in order to introduce automation mechanisms. This target should mainly address expenditure procedures and public procurement verifications, where the majority of controls are paper-based.
- Innovate and create new opportunities to focus staff working activities on more value-added tasks, based on impact results of cohesion policy.

There is an urgent need to reframe procedures; to introduce digital transformation processes and to improve the effectiveness of European funds deploying procedures.

1090/1500

Revision of the instrument itself

Please select...

0/1500

D.6.2 Partner(s) addressing policy instrument 6

Partner

PP06 Ministry of the Economy and Finance, Generalitat de Catalunya

What are the partner's competences and experiences in the issue addressed by the project?

MA (national authority) established the operational framework for the governance of autonomous regions' regional programmes. Besides the initial oversight with the MA at the inception of the framework, full autonomous authority has been delegated to these regions (IB). Generalitat de Catalunya is the IB in charge of developing the regional ERDF program. The Regional Government, with the Department of Economy and Finance acting as IB is responsible for the maintenance of the ERDF information system, and for designing the procedures to deploy the EU funds. These competences are regulated by DECREE 58/2022, of 29 March, restructuring the Department of Economy and Finance.

678/1000

How will the partner benefit from the cooperation? In case this partner plays a particular role in the project (e.g., responsible for a specific topic, for communication activities), please also indicate it here.

Generalitat of Catalonia has been IB of the ERDF programs since 1995, so it can share and exchange extensive experience and knowledge with other partners. In addition, an IA pilot project to reduce paper work verifications has been completed at the regional level. Generalitat of Catalonia can offer findings based on this project, highlighting the main upsides and drawbacks. Therefore, this Interreg project, benefitting from the previous pilot project, could help us to explore new fields. This collaborative approach with other IBs and MAs at the regional and national levels will contribute to:

- ☒ identify common procedures that could be administered by AI
- ☒ Identify procedures which should be revised/redesigned with enhanced effectiveness
- ☒ Foster efficient management within the EU Funds ecosystem.
- ☒ Create innovative digital transformation in cohesion policy procedures
- ☒ Share best practices with other member states.

931/1000

In case the partner is involved in several Interreg Europe applications/ projects, please justify this multiple involvement.

no

2/1000

D.6.3 Stakeholder group relevant for policy instrument 6

Please provide an indicative list of the most relevant stakeholders (i.e., name of the organisation concerned) to be involved in the project. It is recommended to have no more than 12 entries.

You have 5 entries.

Economic and social partners of Monitoring Committee of the Catalonia ERDF Program

82/300

Local authorities members of Monitoring Committee of the Catalonia ERDF Program

79/300

Employment Service of Catalonia (Servei Català d'Ocupació for Public - SOC)

75/300

Audit authority (regional level)

32/300

Regional Agency SMEs aids for Catalan Agency for Business Competitiveness (ACCIÓ)

81/300

D.6.4 Pilot action under policy instrument

v4 | Approved

Is a pilot action proposed to improve this policy instrument?

No

D.7 Policy instrument 7

D.7.1 Territorial context and general description

D.7.1.1 Territorial context

What is the state of play of the issue addressed by the project in the territory covered by the policy instrument? Which challenge needs to be overcome in this territory? Please be as specific as possible and provide detailed information on the characteristics of the territory.

The current state of play and challenges in Hungary regarding the project's topic are:

- Digital Infrastructure and Connectivity: As of 2024, the internet penetration rate in Hungary is estimated to be 88.07. Despite this positive trend, there are still disparities in digital infrastructure, particularly between urban and rural areas.
- Effective data integration and management remain challenges, especially in public administration. The need for streamlined and interoperable data systems is critical for improving the effectiveness and transparency of EU-funded programmes.
- The adoption of digital technologies in businesses is growing but still faces barriers. Digital literacy and the readiness of SMEs to adopt these technologies vary significantly
- Existing formal procedures for data management are often complex and cumbersome. Simplifying these procedures is essential to reduce administrative burdens and accelerate project implementation.
- Transparency and Accountability: There is a need for more transparent and user-friendly data presentation to enhance accountability and public trust in EU-funded initiatives

Challenges to Overcome: enhancing data collection and integration, simplifying procedures, building predictive analytics capabilities, improving transparency and public accountability. Providing comprehensive training and capacity-building initiatives for public administrators and other stakeholders to improve data literacy and the effective use of data analytics

1497/1500

D.7.1.2 General description of the policy instrument

Please name the policy instrument addressed (for Investment for jobs and growth goal programmes, please provide the name of the operational programme concerned).

Economic Development and Innovation Operational Program Plus (EDIOP PLUS)

73/150

Is this instrument an Investment for jobs and growth goal programme (i.e. national or regional operational programme)?

Yes

Please indicate the geographical scope of this instrument

National

Please select how the authority responsible for this policy instrument is involved in the project:

The authority responsible for this policy instrument is involved as...

Associated Policy Authority

Please select the authority responsible for this policy instrument.

National Development Centre

Please describe the main features of this policy instrument (e.g. objective, characteristics, priority or measure addressed).

EDIOP Plus supports the digitalisation of public processes through targeted specific objectives:

- 1) Strengthening ICT Connectivity and Services: promotes regional ICT connectivity, focusing on less-developed regions to bridge digital disparities. To foster a competitive and smarter EU by encouraging smart economic transformation and regional ICT connectivity (RSO1.1)
- 2) Digital Skills Development: emphasises lifelong learning and ICT training for workers. The development of skills related to smart specialisation and industrial transformation (RSO1.4) is specifically highlighted.
- 3) Support for SMEs: SMEs are supported in adopting digital technologies, including Industry 4.0. Aim to facilitate technological changes and digitalisation in businesses, particularly in economically disadvantaged regions. It effects back to public services.
- 4) Modernizing Public Administration: Efforts to reduce admin. burdens include developing professional support systems, creating common customer pathways to enhance public process efficiency
- 5) Education and Training: Investing in resilient remote and online education infrastructures to support lifelong learning and vocational education. Contributing to the goal of improving access to inclusive and quality services in education and training (RSO4.2)

Measures aim to improve the digitalization of public processes, economic competitiveness, and foster a more inclusive society, addressing territorial disparities and supporting regional growth.

1493/1500

D.7.1.3 Expected policy improvement

What type of improvement do you envisage for this instrument?

New projects financed by the instrument

Please select...

0/1500

Change in the management of the instrument

Yes

EDIOP PLUS plays a crucial role in Hungary's economic transformation, particularly in strengthening digital public services, supporting SME innovation, and enhancing data-driven governance. SHARPEI project will contribute to the improvement of EDIOP PLUS by integrating AI-driven decision-making tools and data-based monitoring frameworks, ensuring greater transparency, efficiency, and accountability in PA. In particular, in the following fields:

SME digitalization and support: best practices adopted by other PPs programmes will be transferred to improve SME digitalization measures in Hungary, ensuring alignment with the most advanced EU regions.

Exploiting cross-sectoral policy synergies and facilitating knowledge transfer: policy learning exchanges between HU authorities and project PPs will ensure to test/implement some of the best practices in the management of the EDIOP PLUS programme.

Enhanced monitoring and evaluation system: based on interregional knowledge exchange, PBN will provide recommendations to the National Development Centre on how to revise the EDIOP PLUS monitoring/evaluation of projects' results funded by the programme will be revised.

1173/1500

Revision of the instrument itself

Please select...

D.7.2 Partner(s) addressing policy instrument 7

Partner

PP07 Pannon Business Network Association

What is the policy relevance of this partner (the link to the authority responsible for the policy instrument addressed and its capacity to influence this instrument)?

PBN has a strong influence on EDIOP PLUS through its long-term collaboration with the Ministry of Public Adm. and Spatial Dev.. Examples of this long-lasting partnership include:

1. 20-Year Partnership on Policy Development: PBN has been collaborating with the Ministry for nearly 2 decades, actively shaping policies with national economic goals, influencing various OPs thus contributing to regional economic development and innovation.
2. Joint involvement with APA in key EU projects: 1) UpGradeSME: to enhance SME internationalization and propose improvements for EDIOP 1.3.1; 2) FOUNDATION: to build regional resilience to industrial changes, further shaping EDIOP PLUS policies; 3) NOTRE project: PBN and APA work together to engage Hungarian stakeholders in development strategies.
3. Knowledge transfer: PBN leverages its collaboration with leading EU institutions/research centres in regional development programs to facilitate knowledge transfer and improve the implementation of EDIOP PLUS.

999/1000

What are the partner's competences and experiences in the issue addressed by the project?

PBN is a regional development non-profit organization, focusing on company competitiveness development, and particularly on digitalization. It was established in 2006, starting with connecting local businesses and public sector with international players. To date over 75 European research and partnership projects with more than 450 EU partners.

PBN established EIT Manufacturing Hub for Hungary, becoming part of the EIT Family. PBN is the catalysator of the Szombathely2030 Programme, by preparing, implementing most of the projects approved.

PBN established its digital innovation hub in 2017, called am-LAB, with infrastructure and human resources in robotics, data science, extended reality and 3D technologies. Am-LAB DIH is a tech-transfer spin-off company of PBN. PBN has over a decade of experience in business development, with focus on competitiveness. PBN managed High-Growth-Company development of the manufacturing sector, reaching 300 SMEs in mechatronics, wood and food sectors.

995/1000

How will the partner benefit from the cooperation? In case this partner plays a particular role in the project (e.g., responsible for a specific topic, for communication activities), please also indicate it here.

PBN and its stakeholders will benefit from offering new and improved Policy Instruments. During the exchange of experiences PBN will learn from regions having the same goal but being on different level of economic policy solutions.

International good practices will contribute to better realization of the strategic planning related to digital transformation and better coordination of the national, international funds. The series of good practices will help to improve the quality of regional development strategies and allow policy-makers to have access to partners' experiences to enhance competitiveness, resilience and sustainability. The project and the shared knowledge will contribute to the region economic development.

PBN can collect significant knowledge to successfully operate its test environment called "am-LAB". The knowledge on partnership level will boost the possibilities in the topics of training, awareness raising and daily operation of the Lab.

970/1000

In case the partner is involved in several Interreg Europe applications/ projects, please justify this multiple involvement.

Pannon Business Network Association is currently participating in several Interreg Europe projects funded under the 1st round of programme call. These projects will be phasing out as of 2025. Our experiences, also from the last financing period, our future estimations and our expertise validated by the Interreg Europe JS prove that PBN has all the necessary human resources and technical skills to implement projects simultaneously and this capacity can be extended flexibly as a response to increasing project workload

521/1000

D.7.3 Stakeholder group relevant for policy instrument 7

v4 | Approved

Please provide an indicative list of the most relevant stakeholders (i.e., name of the organisation concerned) to be involved in the project. It is recommended to have no more than 12 entries.

You have 11 entries.

Hungarian Central Statistical Office (KSH)
42/300
Hungarian AI Coalition
22/300
AI EDIH Hungary
15/300
ICT Association of Hungary
26/300
Hungarian Chamber of Commerce and Industry
42/300
Hungarian Innovation Association
32/300
National 5G Coalition
21/300
National Development Centre
27/300
Municipality of Szombathely
27/300
Enterprise Europe Network Hungary
33/300
Ministry of Public Administration and Spatial Development
57/300

D.7.4 Pilot action under policy instrument

v4 | Approved

Is a pilot action proposed to improve this policy instrument?

No

D.8 Policy instrument 8

D.8.1 Territorial context and general description

D.8.1.1 Territorial context

What is the state of play of the issue addressed by the project in the territory covered by the policy instrument? Which challenge needs to be overcome in this territory? Please be as specific as possible and provide detailed information on the characteristics of the territory.

The MA currently does not use AI tools for automated control systems, categorization, or data analysis to support control traces or decision-making. Preparing support measures, such as creating simplified cost models, is burdensome and time consuming. The complexity and time commitment required for data analysis result in low interest in introducing simplified reimbursement methods, leading to untapped potential for reducing bureaucracy and streamlining processes for beneficiaries. Moreover, the abundance of guidelines and rules makes it difficult for beneficiaries to understand necessary information. There is a significant need to streamline work processes to facilitate faster allocation of EU financial resources to various economic sectors.

The field of AI has experienced rapid development, raising expectations for innovation, speed, and user-friendliness in public sector services. These expectations extend to the MA's implementation of the Cohesion Policy operational program, aiming to enhance data-driven management and simplify processes for both implementers and beneficiaries through AI adoption. This Interreg project focus aligns with the "White Paper on Data and Artificial Intelligence," the "Estonian Digital Society 2030" and the "Research, Development, Innovation, and Entrepreneurship 2021–2035" development plans. Additionally, the outcomes and experience exchange from project will contribute to the objectives of the AI Action Plan 2024–2026 adopted in Estonia

1493/1500

D.8.1.2 General description of the policy instrument

Please name the policy instrument addressed (for Investment for jobs and growth goal programmes, please provide the name of the operational programme concerned).

Programme for Cohesion Policy Funds 2021-2027

45/150

Is this instrument an Investment for jobs and growth goal programme (i.e. national or regional operational programme)?

Yes

Please indicate the geographical scope of this instrument

National

Please select how the authority responsible for this policy instrument is involved in the project:

The authority responsible for this policy instrument is involved as...

Partner

Please select the authority responsible for this policy instrument.

PP08 State Shared Service Centre

Please describe the main features of this policy instrument (e.g. objective, characteristics, priority or measure addressed).

Estonia will receive €3.37 billion in support from the EU for the operational program for the Cohesion Policy funds and the JTF for the 2021-2027 period. There are six main objectives defined in the operational program based on the long-term strategy "Estonia 2035": Smarter Estonia, Greener Estonia, More Connected Estonia, More Social Estonia, Closer to People Estonia, and Fair Transition. The program involves ERDF, CF, ESF+, JTF. The implementation of the Cohesion Policy program involves a complex legal framework, with requirements set out in various levels of legal acts and guidelines, so it's necessary for both grant recipients and administrative staff to have thorough knowledge of the rules. In Estonia, there is a unique management and control system for the operational program, making it technically easier to manage changes and ensuring that procedural changes affect all Cohesion Policy funds. The effectiveness of using EU financial resources depends on the substantive and legal preparation of support measures, the quality of project implementation, proactive results management, and communication. As a small member state, it is necessary to make sure that the financial resources are effectively spent and that civil service enhance its capacity and become more efficient in the long term

D.8.1.3 Expected policy improvement

What type of improvement do you envisage for this instrument?

New projects financed by the instrument

Please select...

0/1500

Change in the management of the instrument

Yes

With expanding capabilities of AI, the MA sees potential in simplifying compliance assessment, broadening the cross-use of existing data, and discovering opportunities to move further towards risk-based supervision using data. Role of the MA is to ensure an effective management and control system in Estonia, the adoption of innovative solutions exchanged and analysed in this project could be extended to implementing agencies and bodies as well. The MA sees an opportunity that, by building and evaluating prototypes for AI adoption during this financing period, they will be further and more target-led developed in the 2028+ period, where there will be fewer financial resources but more data-driven simplifications and results-based approaches. At the beginning of 2024, the SSSC, in collaboration with private sector AI mentors, briefly analysed opportunities to streamline work procedures and the potential role of AI in the process. The mentors have recommended that the SSSC should invest in data organization and quality improvement, prepare test datasets, analyse various possibilities in workshops, and test the corresponding prototypes and feasibility studies with selected methodologies. There is great potential to simplify management and control systems using AI-based virtual assistants, AI-supported data synthesis and evaluation, and, where possible, conducting control activities. Reducing any kind of bureaucracy will also improve the overall reputation of EU support measures

1498/1500

Revision of the instrument itself

Please select...

0/1500

D.8.2 Partner(s) addressing policy instrument 8

v4 | Approved

Partner

PP08 State Shared Service Centre

What are the partner’s competences and experiences in the issue addressed by the project?

The MA continuously analyses and improves the efficiency of management and control systems. At the beginning of 2024, SSSC organized a mentoring project with private sector AI mentors to identify initial activities in work processes that could be streamlined with AI-based applications and to gain a general awareness of the potential and risks of various AI technologies. An AI task force has been established within the organization to share current developments regarding AI potential. To visualize data and ensure compliance with performance indicators, SSSC has implemented PowerBI software, accessible throughout the administration. Systematic development of performance management significantly supports the goal of this project to use collected data as knowledgeably and intelligently as possible. Moreover, the SSSC can share experiences with other project partners regarding the implementation of visualization software

929/1000

How will the partner benefit from the cooperation? In case this partner plays a particular role in the project (e.g., responsible for a specific topic, for communication activities), please also indicate it here.

The MA can share experiences and examples with other MAs on automating control processes and integrating AI to simplify procedures for both beneficiaries and implementers. The SSSC sees potential in using AI, for example, in evaluating data required for simplified cost reimbursement methods. The EU Cohesion Policy aims to increase simplifications, supported by smarter data utilization and automatization, which is the one aim of this project. The second focus area is exchanging know-how on implementing chatbot solutions for beneficiaries and for the administration (e.g., the one used in Portugal). The project provides a comprehensive international networking platform focused on AI within the regions. Additionally, expected benefits include improving communication activities, presenting results to the public in an attractive format, and enhancing the visibility of EU support

885/1000

In case the partner is involved in several Interreg Europe applications/ projects, please justify this multiple involvement.

no

2/1000

D.8.3 Stakeholder group relevant for policy instrument 8

v4 | Approved

Please provide an indicative list of the most relevant stakeholders (i.e., name of the organisation concerned) to be involved in the project. It is recommended to have no more than 12 entries.

You have 5 entries.

Ministry of Justice and Digital Affairs
39/300
Environmental Investment Centre
31/300
Ministry of Finance
19/300
Government Office
17/300
Estonian Business and Innovation Agency
39/300

D.8.4 Pilot action under policy instrument

Is a pilot action proposed to improve this policy instrument?

No

E.1 Core phase (Exchange of experience)

Semester 1 (Core phase)

Exchange of experience

May - October 2025
KOM: June 2025, Bologna

STEP 1: Framework setting

At the beginning of the first semester, all the partners convene for the KOM in Bologna, Emilia-Romagna. This will be the occasion to kick off the project's planned activities and to take the first step regarding the framework setting.

The presentation and sharing of detailed work programme among partners are the core of KOM. This program is detailed in activities and deadlines and includes the SHARPEI Operational Methodology.

The four main components of the exchange of experience will be outlined:

A. The 3-Paths SHARPEI Survey

B. Thematic workshops

C. Staff exchange

D. Good Practices and study visits

A. During the KOM, the LP will present a preliminary draft of the 3-PATHS SHARPEI Survey structure. The survey should include:

1) An analysis of the current state of AI integration and intelligent data use in the partners' policy instruments, in relation to the topics outlined in the 3 PATHS and Backbone. Both partners with previous experience in using such technologies and those without will be invited to:

I) Produce an analysis of the tools they would like to integrate into their policy instruments

II) Base their analysis on successful experiences in other partner Regions

2) A review of market-ready technologies with potential for integration into policy Instrument management

3) A survey of cutting-edge technologies in the field of PI management

4) A proposal for a "wait calculation methodology"

Discussions will commence to define a common methodological pool for the subsequent analysis phase. These discussions will continue in following online meetings. The goal for the semester is to develop and share a common format for the surveys, which will then be completed by each partner in the following semester.

B. The Thematic Workshops are introduced. Sessions will be held from the end of semester 2 to semester 4. These sessions will take place during partner meetings and through online workshops.

C. The LP presents the concept of staff exchange, which will be implemented in semesters 5 and 6, depending on the needs arisen during the Thematic Workshops and on the findings of the 3-PATHS Survey. The number of staff exchanges may vary depending on the partners' interest in deepening their knowledge of each of the three paths.

D. In alignment with the 3-Paths SHARPEI survey, the Lead Partner presents the expectations for the Good Practice collection procedure.

Furthermore, in the first semester, all partners will convene their LSG (Local Stakeholder Group). The first LSG meeting will be held after the KOM to share the project's achievements and collect stakeholders' expectations for AI integration in Policy Instrument management.

Throughout the core phase, partners will compile the results of all activities into individual so-called Regional Blueprints, which will contribute to the Joint Interregional Report.

2962/3000

Communication

During the KoM, PP7, who handles communication activities, will present the Communication Strategy.

v4 | Approved

Planned Activities:

Press Release and Article for KOM: Highlight ER policy and study tour.

LCEs: Organized in each region with follow-up press releases and articles.

LSG Events: Articles about events for the homepage.

Social Media Updates: Regular updates by the Communication Manager.

SHARPEI Newsletter: Distributed alongside partners' newsletters.

Presentation of the project to the Forum for Managing Authorities (MA) on Building Administrative Capacity 2021-2027 and to other existing Community of Practices established by DG REGIO

Participation to events and activities organised at INTERREG EUROPE PROGRAMME level (e.g. Policy Learning Platform activities; Annual programme events; etc.)

Expected Results:

Press Release and Article: Announce KOM.

8 Press Releases and 8 Articles: About LCEs.

8 Articles: About LSG meetings.

1 Newsletter + Partners' Newsletters.

8 LCEs

993/1000

Management

Ongoing management activities to ensure smooth implementation and reporting of the project

N° of interregional policy learning events organised

1

N° of good practices identified

0

Semester 2 (Core phase)

Exchange of experience

November 2025 - April 2026

Second Meeting: November 2025, Västerbotten

STEP 2: Context assessment

In the second semester the activities will be focused on the context assessment step.

November 2025 - January 2026

1. Implementation of the 3-PATHS SHARPEI Survey

- All partners will focus on completing the 3-PATHS SHARPEI Survey during the beginning of the second semester.
- This survey aims to identify the current state of AI integration and the intelligent use of data within the partners' policy instruments, as well as to highlight market-ready technologies and cutting-edge solutions for policy management.

November 2025

2. Second In-Person Meeting in Västerbotten

- Presentation of Survey Results: The results of the 3-PATHS SHARPEI Survey will be presented. These results are expected to identify an initial set of best practices, as well as future developments that each partner intends to achieve.
- First Study Visit: Organized during the in-person session to provide practical insights and real-world examples of best practices.
- Introduction of the Thematic Workshops: The Lead Partner (LP) will introduce the Thematic Workshops, which will be based on the themes underlying the three PATHS and the backbone analysed in the survey. The thematic workshops will serve as in-depth sessions designed to enhance the understanding of cutting-edge technologies involved in the exchange of experiences. For each PATH, a PP responsible will be identified based on their strengths, best practices emerging from the survey, and their specific interest in developing their Regional Blueprint within a particular path. The Regional Blueprint is a document outlining the steps each project partner follows to introduce improvements in the management of their policy instrument. It aligns with one or more of the project's thematic Paths or the Backbone. This document serves as a structured roadmap, ensuring a coherent and effective approach to policy enhancement across participating regions.
- As a result, the second In-Person Meeting is expected to give the final tuning to the contents of the thematic workshops, based on the evidence of the 3-PATHS SHARPEI Survey.

March - April 2026

3. Online workshop Kick-off

- The Thematic Workshops will begin online, guided by the PPs responsible for each PATH. These sessions will provide project partners with essential insights into innovative tools and methodologies applicable to policy instrument management. By focusing on theoretical advancements and technological trends, the workshops will support partners in identifying advanced solutions that can effectively contribute to policy improvements

4. Local Stakeholder Group (LSG) Meetings

- Each partner will organize a meeting with their Local Stakeholder Group (LSG) to present the progress made during the second semester.
- These meetings will also serve to gather stakeholders' feedback and expectations regarding the integration of AI into policy instrument management.

2997/3000

Communication

Planned Activities:

- Publish Outcomes of second In-person Meeting: Article on Västernorrland policy instrument, study tour details, good practices and the 3-PATHS SHARPEI Survey
- Local Stakeholder Event Reporting: Each partner to write a short article for the project homepage and their media channels (8 articles total).
- Social Media Updates: Communication Manager to link updates to news on the project homepage.
- SHARPEI Newsletter: Sent to the mailing list and distributed in partners' newsletters.
- Participation to events and activities organised at INTERREG EUROPE PROGRAMME level
- Production of a short video presenting the project at its inception.

Expected Results:

- 1 Article: About the second SG meeting.
- Article: About Good Practices and the 3-PATHS SHARPEI Survey
- 1 SHARPEI Newsletter + Partners' Newsletters.
- 8 Articles: About LSG meetings.

v4 | Approved

877/1000

Management

Ongoing management activities to ensure smooth implementation and reporting of the project

N° of interregional policy learning events organised

1

N° of good practices identified

8

Semester 3 (Core phase)

Exchange of experience

May-October 2026

Third Meeting: June 2026, Lisbon

STEP 3: Interregional Learning and Good Practices Exchange

In the third semester the third step will be implemented, focusing on the interregional learning and good practices exchange

May - June 2026

1. Thematic workshops sessions will continue online, focusing on the themes of the three PATHS identified in the 3-PATHS SHARPEI Survey.

2. Third In-person Meeting in Lisbon

- Presentation of Staff Exchange Methodology: The Lead Partner (LP) will introduce the methodology for the Staff Exchange program, detailing the minimum requirements for participants and host partners.
i) Participant Requirements: Participants should have a relevant background in AI integration, data management, or policy implementation, and demonstrate a strong interest in learning from other regions' best practices.

ii) Host Partner Requirements: Host partners should have been identified in the 3-PATHS SHARPEI Survey as having significant good practices. They must be able to offer a supportive learning environment and relevant experiences for visiting staff.

- Second Study Visit: This visit will offer practical insights into successful implementations and innovations in AI and data integration.

- First In-person Workshop: In-person workshops will be conducted, focusing on each of the three PATHS and on the backbone of the project. The workshops will be led by responsible partners and may include external technical assistance to ensure comprehensive skill development. Sessions will feature case studies and talks by industry experts related to each PATH.

July - August 2026

3. Staff Exchange Applications

- Collection of Applications: Interested regions will submit applications for both personnel wishing to participate in exchanges and regions willing to host.

- Review and Selection: Applications will be evaluated based on alignment with project objectives and the outcomes of the 3-PATHS SHARPEI Survey. Priority will be given to regions with identified good practices.

September - October 2026

4. Initiation of Staff Exchanges

- First Staff Exchanges: Initial staff exchanges will be organized, facilitating the transfer of knowledge and best practices among partners. These exchanges are crucial for building capacity and fostering innovation.

- Ongoing Workshop Sessions: Online workshops will continue, guided by the partners responsible and supported by external experts. Workshops will include case studies and expert talks to enrich the learning experience.

5. Local Stakeholder Group (LSG) Meetings

- Third Stakeholder Meeting: Partners will organize meetings with their Local Stakeholder Groups to provide updates on the Staff Exchange program and gather feedback on progress. These meetings will ensure that stakeholders remain informed and engaged in the project's development.

2863/3000

Communication

- Articles on workshops, summarizing the thematic workshops sessions focused on the three PATHS.

- Report on Lisbon Meeting, detailing the third in-person meeting, the Staff Exchange methodology, the second study visit, and the first in-person workshop session.

- Promotion of Staff Exchange Program

- Articles on Staff Exchange Experiences: Each participating partner writes an article on their staff exchange experiences.

- Reports on LSG Meetings summarizing updates and feedback. Publish these on the project homepage and partners' media channels (8 articles total).

- Social Media Updates

- SHARPEI Newsletter: Distribute the SHARPEI newsletter summarizing the semester's activities, including workshop outcomes, the Lisbon meeting, and staff exchanges.

- Participation to events and activities organised at INTERREG EUROPE PROGRAMME level

Management

Ongoing management activities to ensure smooth implementation and reporting of the project

N° of interregional policy learning events organised

1

N° of good practices identified

0

Semester 4 (Core phase)

Exchange of experience

November 2026 - April 2027

Fourth Meeting: December 2026, Normandy

STEP 3: Interregional Learning and Good Practices Exchange

In the fourth semester the implementation of STEP 3 will continue

November 2026 - January 2027

1. Continued Staff Exchanges

- Ongoing staff exchanges will facilitate the transfer of knowledge and best practices among partners. Participants will continue to visit host partners identified in the 3-PATHS SHARPEI Survey, focusing on regions with notable good practices.

2. Thematic online workshop sessions will continue, focusing on the three PATHS identified in the project. These sessions will be guided by responsible partners and supported by external experts, ensuring comprehensive and up-to-date contents.

3. Updating the 3-PATHS SHARPEI Survey

- Partners will work on updating the 3-PATHS SHARPEI Survey to reflect the latest advancements in market-ready and cutting-edge technologies. Given the rapid evolution in the field, an increase in available tools for policy instrument management is expected, along with a shift of cutting-edge technologies to market-ready status.

- The update will also include a review of potential cost reductions and updated results from the wait calculation methodology application.

December 2026

4. Internal mid-term In-person Meeting in Normandy

- Study Visit: Conducted during the meeting to provide practical insights into the successful implementation of AI and data integration.

- In-person workshop Session: In-person workshop covering the three PATHS, facilitated by responsible partners and possibly supported by external experts. This session aims to deepen the understanding of key concepts.

- Presentation of Updated 3-PATHS SHARPEI Survey: The Lead Partner (LP) will present the updated survey results, highlighting technological advancements and their implications for policy instruments management, as well as emerging good practices.

- First Review of Staff Exchange: An initial review of the staff exchange program will be presented, discussing the experiences and outcomes of the exchanges conducted so far.

- Internal Mid-term Review of Thematic Workshops: A review of the thematic workshops will be presented, evaluating its effectiveness and gathering feedback for improvement.

- Review of Regional Blueprints: Each partner will review their Regional Blueprint, assessing progress and identifying areas for further development and improvement.

June - April 2027

5. Local Stakeholder Group (LSG) Meetings

- Each partner will organize a meeting with its own Local Stakeholders Group to provide updates on the project activities and progress. These meetings will also collect stakeholders' feedback for the mid-term review of the thematic workshops.

2755/3000

Communication

- Publication of Internal Mid-Term Meeting Outcomes:
 - Articles on Study Visit and workshop Session: Publish articles summarizing the study visit and in-person workshop session held during the mid-term meeting.
 - Report on Mid-Term Meeting: Write an article detailing the meeting, including the presentation of the updated 3-PATHS SHARPEI Survey and the review of the staff exchange program.
- Promotion of Updated Survey Results:
 - Article on Updated 3-PATHS SHARPEI Survey
- Local Stakeholder Engagement:
 - Reports on LSG Meetings, summarizing project updates and stakeholder feedback, published on the project homepage and partners' media channels (8 articles total)
- Ongoing Comm
 - Social Media Updates
 - SHARPEI Newsletter, summarizing the semester's activities, including outcomes of the mid-term meeting, study visit, and workshop sessions.
 - Participation to events and activities organised at INTERREG EUROPE PROGRAMME level

932/1000

Management

Ongoing management activities to ensure smooth implementation and reporting of the project

N° of interregional policy learning events organised

1

N° of good practices identified

8

Semester 5 (Core phase)

Exchange of experience

May - October 2027

Fifth Meeting: June 2027, Antwerp

Sem 5 will conclude the activities of STEP 3 and kick-off the activities of STEP 4 "Policy instrument improvement"

May - July 2027

1. Continued Staff Exchanges

-Ongoing staff exchanges will continue, facilitating the transfer of knowledge and best practices among partners. Participants will keep visiting host partners, focusing on regions identified in the 3-PATHS SHARPEI Survey for their good practices.

2. Thematic online workshop sessions will continue, covering the three PATHS identified in the project. These sessions will be guided by responsible partners and supported by external experts.

June 2027

3. Fifth In-person Meeting in Antwerp

-Study Visit: Conducted during the meeting to provide practical insights into successful AI and data integration implementations.

-In-person Workshop Session: In-person workshops on the three PATHS, facilitated by responsible partners and potentially supported by external technical assistance, aiming to deepen the understanding of key concepts and technologies.

-Presentation of the second review of the staff exchange program, discussing the experiences and outcomes of the exchanges conducted so far.

-Presentation of Mid-Term Review Results: The Lead Partner (LP) will present the results of the Mid-Term Review concluded with the Technical Secretariat in the previous semester, highlighting key findings and recommendations for the second half of the project.

April - June 2027

4. Local Stakeholder Group (LSG) Meetings

-Each partner will organize a meeting with their Local Stakeholder Group to provide updates on the project activities and progress. These meetings will also collect stakeholder feedback for the ongoing reviews and the development of the playbook.

The presentation of the Mid-Term Review results will provide important insights and guide the project's trajectory for the remaining semesters.

1923/3000

Communication

Publication of Meeting Outcomes:

- Articles on Study Visit and Workshop Session summarizing the study visit and workshop session held during the meeting in Antwerp.

- Report on Antwerp Meeting, including the presentation of the 2nd review of the staff exchange program.

Promotion of Mid-Term Review Results:

- Article on Mid-Term Review Findings summarizing the key findings and recommendations from the mid-term review concluded with the Technical Secretariat.

Local Stakeholder Engagement:

- Reports on LSG Meetings, summarizing project updates, stakeholder feedback (8 articles total).

- Participation to events and activities organised at INTERREG EUROPE PROGRAMME level

Ongoing Communication:

- Social Media Updates

- SHARPEI Newsletter, summarizing the semester's activities, including outcomes of the Antwerp meeting and mid-term review findings.

865/1000

Management

v4 | Approved

Ongoing management activities to ensure smooth implementation and reporting of the project

N° of interregional policy learning events organised

1

N° of good practices identified

0

Semester 6 (Core phase)

Exchange of experience

November 2027 - April 2028
Sixth meeting: December 2027, Barcelona

STEP 4: Policy instrument improvement

In this semester all the activities regarding STEP 4 will come to an end.

November 2027 - January 2028

1. Finalization of Project Activities

- Completion of Pending Tasks: Ensure the finalization of any remaining tasks related to the 3-PATHS SHARPEI Survey, Thematic workshops, and Regional Blueprints.
Documentation and Reporting: Ensure all documentation is comprehensive and up to date, including final reports, survey results, and materials.

2. Continued Staff Exchanges

- Ongoing Exchanges: Continue the staff exchanges, allowing for the ongoing transfer of knowledge and best practices among partners.

December 2028

3. Sixth In-person Meeting in Barcelona

- Study Visit: Conduct the study visit to provide practical insights into successful AI and data integration implementations.
- In-person Workshop Session: Conduct the final in-person workshop session covering the three PATHS, facilitated by responsible partners and external experts if necessary.
- Review and Finalization of Project Activities: Discuss and finalize all project activities, ensuring all goals and deliverables are met. Each partner will present their final contributions and achievements.
- Presentation of Final Reports: The Lead Partner (LP) will present the final reports, including the updated 3-PATHS SHARPEI Survey results, outcomes of the thematic workshops, and results of the staff exchange program.

March - April 2028

4. Local Stakeholder Group (LSG) Meetings

- LSG Meetings: Each partner will organize a meeting with their Local Stakeholder Group to present the overall outcomes of the project. This includes results on the updated 3-PATHS SHARPEI Survey, and the finalized playbook for Regional Cohesion Policy Programs.
- Feedback Collection: Collect final feedback from stakeholders to incorporate into the project's closing documentation.

5. Preparation for Project Conclusion

- Final Compilation of Reports: Compile and finalize all reports, including the Joint Interregional Report and Regional Blueprints, ensuring they are comprehensive and detailed.
- Dissemination of Outcomes: Plan for the dissemination of project outcomes and knowledge sharing beyond the core phase. This includes preparing presentations, publications, and other materials, such as videos.
- Sustainability Planning: Develop a sustainability plan to ensure that the knowledge and practices developed during the project continue to be used and shared.
- Final Staff Exchanges Preparation: Ensure that all partners are prepared for the final staff exchanges, which will conclude in the following semester, including finalizing logistics.

2733/3000

Communication

- Publication of Project Finalization Activities:
 - Articles on Study Visit and Workshop Session
 - Report on Barcelona Meeting
- Promotion of Final Reports and Outcomes:
 - an article summarizing the final reports, including the updated 3-PATHS SHARPEI Survey results, outcomes of the thematic workshops, and results of the staff exchange program.
 - Dissemination Plan outlining a plan for sharing the final outcomes
 - at least one video reporting the outcomes
- Local Stakeholder Engagement:
 - Reports on Final LSG Meetings
- Ongoing Communication:
 - Social Media Updates: Regular updates on the project’s social media pages with news and links to articles.
 - SHARPEI Newsletter summarizing the semester’s activities
- Promotion of Final Event and Sustainability:
 - Sustainability Planning: Communicate the sustainability plan to ensure ongoing use and sharing of the project’s knowledge and practices.
 - Participation to events and activities organised at INTERREG EUROPE PROGRAMME level

992/1000

Management

Ongoing management activities to ensure smooth implementation and reporting of the project

N° of interregional policy learning events organised

1

N° of good practices identified

0

E.2 Follow-up phase

Semester 7 (Follow-up phase)

Monitoring results of main phase and, if applicable, exchange of experience

May - October 2028

In Semester 7, the focus shifts to monitoring the results of policy changes and implementations initiated during the main phase. Customized monitoring plans will be developed for each policy instrument, and partners will actively document and evaluate their progress.

Seventh meeting: June 2028, Hungary

June 2028

1. Online Steering Group Meeting:

Objective: Agree on the work and time plan for monitoring with all partners.

Agenda:

- Overview of monitoring objectives.
- Customization of monitoring plans for each policy instrument.
- Discussion on documentation and support mechanisms.

Outcome: Finalized monitoring plan tailored to each partner's needs, considering different levels of policy change and implementation.

May - October 2028

2. Implementation and Monitoring

Customized Monitoring Plans:

- Develop and distribute a monitoring plan for each policy instrument.
- Include guidelines for documenting activities, progress, and outcomes.

Action Plan Implementation:

- For partners where policy change was not achieved, focus on implementing the action plan.
- Conduct further negotiations and monitor progress in the follow-up phase.

Local Stakeholder Events:

- Each partner organizes one local stakeholder event to collaborate on implementation.
- Document actions, new learnings, and policy improvements.

June 2028

3. Policy Change In-person Meeting, Hungary

Objective: Provide support and share insights on policy implementations.

Agenda

- Review territorial effects of policy implementations.
- Share best practices and challenges.
- Discuss and support solutions for any difficulties encountered.

Outcome: Collaborative solutions and support for ongoing policy implementation efforts.

Expected Results:

- Comprehensive Monitoring Plans: Each partner will have a tailored monitoring plan to guide their documentation and evaluation efforts.
- Documented Actions and Outcomes: Detailed records of actions taken, progress made, and outcomes achieved.
- Effective Stakeholder Collaboration: Engage local stakeholders in meaningful discussions and collaborations.
- Shared Insights and Support: Facilitate knowledge exchange and mutual support through online meetings and continuous communication.

By the end of the seventh semester, partners will have a clear understanding of their progress, documented evidence of their activities, and a solid foundation for any necessary adjustments or follow-up actions.

2478/3000

Communication

Monitoring Results Publication

- Reports on Main Phase Outcomes: Publish detailed reports on the project's impact and effectiveness, shared on the project homepage and partner channels.

Experience Exchange Articles

- Articles by Participating Partners: Each partner involved in staff exchanges will write an article summarizing their experiences and lessons learned.

Local Stakeholder Event Reporting

- Articles for Project Homepage and Media Channels: Each partner will write a short article about their local stakeholder event, to be published on the project homepage and their own media channels (8 articles total).

Social Media Updates

- Regular Updates: The Communication Manager will update social media pages with news and links to the project homepage.

Newsletter

- Distribution to Mailing List: Summarize the semester's activities and outcomes and distribute the newsletter to the mailing list and partners' newsletters.
- Production of a video presenting the project's achievements

v4 | Approved

999/1000

Management

Ongoing management activities to ensure smooth implementation and reporting of the project

N° of interregional policy learning events organised

1

Semester 8 (Follow-up phase)

Monitoring results of main phase and, if applicable, exchange of experience

November 2028 - April 2029
Final meeting: March 2029, Tallinn

November 2028 - April 2029

1. Ongoing Monitoring and Documentation

a) Regular Contact with Managing Authorities:

- Maintain consistent communication with local, national, and regional managing authorities.
- Document all relevant improvements and updates in the customized Monitoring Plans.

b) Action Plan Implementation:

- Partners implementing an Action Plan will finalize their activities and continuously update the Lead Partner (LP) on their status.
- Ensure thorough documentation of the implementation process and results.

2. Preparation for Final Dissemination Event

a) Event Planning and Coordination:

- Organize the final dissemination event scheduled for the end of 2028 in Tallinn, Estonia.
- Plan a connected study visit to provide practical insights into successful implementations.

b) Session Planning:

- Dedicate a separate session to summarizing the project's achievements and discussing any remaining questions or challenges.
- Ensure participation from a wide, high-level stakeholder audience to maximize the impact of the dissemination efforts.

March 2029

3. Final Dissemination Event and Study Visit (Tallinn, Estonia)

a) Two-Day Event:

- Day 1: Disseminate the results of the project to a broader audience, highlighting key achievements and best practices.
- Day 2: Conduct a study visit to showcase successful implementations and practical applications of the project's findings.

b) Summarization and Discussion Session:

- Summarize the overall achievements of the project.
- Address any open questions and discuss future steps or potential follow-up actions.

c) Documentation and Reporting:

- Prepare and distribute a comprehensive report summarizing the outcomes of the event and the study visit.
- Document feedback from stakeholders and incorporate it into the final project documentation.

Expected Results:

- Detailed Monitoring Plans: Continuous updates and improvements documented for each policy instrument.
- Finalized Action Plans: Complete implementation and documentation of Action Plans.
- Successful Final Event: Effective dissemination of project results to a broad audience.
- Comprehensive Summarization: Clear summary of achievements and discussions on future steps.
- Final Reports: Comprehensive documentation of the project's outcomes, including stakeholder feedback and future recommendations.

By the end of the eighth semester, partners will have thoroughly documented their monitoring activities, completed the implementation of action plans, and effectively disseminated the project's results. The final event in Tallinn will serve as a culmination of all efforts, ensuring that the knowledge and achievements of the project are shared widely and sustainably.

2806/3000

Communication

- Publish detailed reports on the outcomes of the main phase, highlighting the impact and effectiveness of the strategies implemented.
 - Articles summarizing the staff exchange experiences and lessons learned for each PP involved, which will be shared on the project homepage and social media.
 - A final newsletter will be distributed to the mailing list, summarizing the semester's activities and outcomes. This newsletter will also include articles from partners and will be shared through their newsletters.
 - Promote the final dissemination event and connected study visit in Tallinn, Estonia, via press releases, social media, and newsletters to ensure wide attendance and engagement from high-level stakeholders.
 - Event Promotion: Promote the final dissemination event and share key findings with a broad audience
- v4 | Approved

824/1000

Management

Ongoing management activities to ensure smooth implementation and reporting of the project

N° of interregional policy learning events organised

1

F Project budget

v4 | Approved

F.1 Budget breakdown per cost category and partner

Partner ↑	Country	Preparation costs	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Infratsructure and works	TOTAL BUDGET
LP01 Emilia-Romagna Region	Italy (Italia)	17,500.00	212,000.00	31,800.00	31,800.00	131,000.00	0.00	0.00	424,100.00
PP02 Region Västerbotten	Sweden (Sverige)	0.00	147,030.00	22,054.00	22,054.00	83,200.00	0.00	0.00	274,338.00
PP03 Cohesion and Development Agency	Portugal (Portugal)	0.00	76,926.00	11,538.00	11,538.00	85,000.00	0.00	0.00	185,002.00
PP04 Normandy Regional Council	France (France)	0.00	136,800.00	20,520.00	20,520.00	58,664.00	0.00	0.00	236,504.00
PP05 Province of Antwerp	Belgium (Belgique/België)	0.00	79,359.00	11,903.00	11,903.00	55,500.00	0.00	0.00	158,665.00
PP06 Ministry of the Economy and Finance, Generalitat de Catalunya	Spain (España)	0.00	26,850.00	4,027.00	26,488.00 *	68,600.00	0.00	0.00	125,965.00
PP07 Pannon Business Network Association	Hungary (Magyarország)	0.00	144,000.00	21,600.00	21,600.00	25,200.00	800.00	0.00	213,200.00
PP08 State Shared Service Centre	Estonia (Eesti)	0.00	145,152.00	21,772.00	21,772.00	50,000.00	0.00	0.00	238,696.00
Total		17,500.00	968,117.00	145,214.00	167,675.00	557,164.00	800.00	0.00	1,856,470.00
% of Total budget		0.9%	52.1%	7.8%	9.0%	30.0%	0.0%	0.0%	100.0%

* Real cost, no flatrate

F.2 External expertise and services

Item #	Description	Contracting partner	Type of costs	TOTAL
1	interregional partner meetings, regional stakeholder group meetings	LP01 Emilia-Romagna Region	Exchange of experience – meetings	10,000.00
2	Technical support in identifying good practices, organizing thematic workshops and local stakeholder group meetings and embedding good practices for policy instrument improvement	LP01 Emilia-Romagna Region	Exchange of experience – external support	50,000.00
3	regional and interregional dissemination events	LP01 Emilia-Romagna Region	Communication – events	2,000.00
4	Printing of 1 A3 poster, 1 pop-up stands to be used for local dissemination during events and workshops, printing of 2 brochure	LP01 Emilia-Romagna Region	Communication – material	2,000.00
5		LP01 Emilia-Romagna Region	Management – external support	50,000.00
6		LP01 Emilia-Romagna Region	Management – expenditure control	7,000.00
7	interregional partner meetings, regional stakeholder group meetings	PP02 Region Västerbotten	Exchange of experience – meetings	8,400.00
8	associated policy responsible authority, stakeholders	PP02 Region Västerbotten	Exchange of experience – travel and accommodation external bodies	12,000.00
9	Technical support in identifying good practices, organizing thematic workshops and local stakeholder group meetings and embedding good practices for policy instrument improvement and external support for RMSG	PP02 Region Västerbotten	Exchange of experience – external support	10,400.00
10	regional and interregional dissemination events	PP02 Region Västerbotten	Communication – events	1,000.00
11	Printing of 1 A3 poster, 1 pop-up stands to be used for local dissemination during events and workshops, printing of 2 brochure	PP02 Region Västerbotten	Communication – material	1,000.00
12		PP02 Region Västerbotten	Management – external support	50,400.00
13	interregional partner meetings, regional stakeholder group meetings	PP03 Cohesion and Development Agency	Exchange of experience – meetings	10,000.00
14	Technical support in identifying good practices, organizing thematic workshops and local stakeholder group meetings and embedding good practices for policy instrument improvement	PP03 Cohesion and Development Agency	Exchange of experience – external support	45,000.00
15	regional and interregional dissemination events	PP03 Cohesion and Development Agency	Communication – events	1,000.00
			TOTAL	557,164.00

Item #	Description	Contracting partner	Type of costs	
16	Printing of 1 A3 poster, 1 pop-up stands to be used for local dissemination during events and workshops, printing of 2 brochure	PP03 Cohesion and Development Agency	Communication – material	1,000.00
17		PP03 Cohesion and Development Agency	Management – external support	13,000.00
18		PP03 Cohesion and Development Agency	Management – expenditure control	10,000.00
19	interregional partner meetings, regional stakeholder group meetings	PP04 Normandy Regional Council	Exchange of experience – meetings	10,000.00
20	associated policy responsible authority, stakeholders	PP04 Normandy Regional Council	Exchange of experience – travel and accommodation external bodies	5,000.00
21	Technical support in identifying good practices, organizing thematic workshops and local stakeholder group meetings and embedding good practices for policy instrument improvement	PP04 Normandy Regional Council	Exchange of experience – external support	35,000.00
22	regional and interregional dissemination events	PP04 Normandy Regional Council	Communication – events	2,000.00
23	Printing of 1 A3 poster, 1 pop-up stands to be used for local dissemination during events and workshops, printing of 2 brochure	PP04 Normandy Regional Council	Communication – material	1,000.00
24		PP04 Normandy Regional Council	Management – expenditure control	5,664.00
25	interregional partner meetings, regional stakeholder group meetings	PP05 Province of Antwerp	Exchange of experience – meetings	8,000.00
26	associated policy responsible authority, stakeholders	PP05 Province of Antwerp	Exchange of experience – travel and accommodation external bodies	24,000.00
27	Technical support in identifying good practices, organizing thematic workshops and local stakeholder group meetings and embedding good practices for policy instrument improvement	PP05 Province of Antwerp	Exchange of experience – external support	5,000.00
28	regional and interregional dissemination events	PP05 Province of Antwerp	Communication – events	2,000.00
29	Printing of 1 A3 poster, 1 pop-up stands to be used for local dissemination during events and workshops, printing of 2 brochure	PP05 Province of Antwerp	Communication – material	1,500.00
30		PP05 Province of Antwerp	Management – expenditure control	15,000.00
31	interregional partner meetings, regional stakeholder group meetings	PP06 Ministry of the Economy and Finance, Generalitat de Catalunya	Exchange of experience – meetings	15,000.00
			TOTAL	557,164.00

Item #	Description	Contracting partner	Type of costs	
32	Technical support in identifying good practices, organizing thematic workshops and local stakeholder group meetings and embedding good practices for policy instrument improvement	PP06 Ministry of the Economy and Finance, Generalitat de Catalunya	Exchange of experience – external support	25,000.00
33	regional and interregional dissemination events	PP06 Ministry of the Economy and Finance, Generalitat de Catalunya	Communication – events	2,000.00
34	Printing of 1 A3 poster, 1 pop-up stands to be used for local dissemination during events and workshops, printing of 2 brochure	PP06 Ministry of the Economy and Finance, Generalitat de Catalunya	Communication – material	2,000.00
35		PP06 Ministry of the Economy and Finance, Generalitat de Catalunya	Management – expenditure control	9,600.00
36	interregional partner meetings, regional stakeholder group meetings	PP07 Pannon Business Network Association	Exchange of experience – meetings	5,000.00
37	associated policy responsible authority, stakeholders	PP07 Pannon Business Network Association	Exchange of experience – travel and accommodation external bodies	11,200.00
38	regional and interregional dissemination events	PP07 Pannon Business Network Association	Communication – events	2,000.00
39	External expert for the design and production of project communication materials (1 A3 poster, 1 pop-up stands, 2 brochures, 2 projects'videos)	PP07 Pannon Business Network Association	Communication – material	7,000.00
40	interregional partner meetings, regional stakeholder group meetings	PP08 State Shared Service Centre	Exchange of experience – meetings	16,000.00
41	associated policy responsible authority, stakeholders	PP08 State Shared Service Centre	Exchange of experience – travel and accommodation external bodies	7,000.00
42	External expert to analyse possible AI solutions for problems already assessed and conduct relevant activities.	PP08 State Shared Service Centre	Exchange of experience – external support	20,000.00
43	regional and interregional dissemination events	PP08 State Shared Service Centre	Communication – events	5,000.00
44	Printing of 1 A3 poster, 1 pop-up stands to be used for local dissemination during events and workshops, printing of 2 brochure	PP08 State Shared Service Centre	Communication – material	2,000.00
45	associated policy responsible authority, stakeholders	LP01 Emilia-Romagna Region	Exchange of experience – travel and accommodation external bodies	10,000.00
46	associated policy responsible authority, stakeholders	PP03 Cohesion and Development Agency	Exchange of experience – travel and accommodation external bodies	5,000.00
			TOTAL	557,164.00

Item ↑ Description		Contracting partner	Type of costs	v4 Approved
47	associated policy responsible authority, stakeholders	PP06 Ministry of the Economy and Finance, Generalitat de Catalunya	Exchange of experience – travel and accommodation external bodies	15,000.00
			TOTAL	557,164.00

F.3 Equipment

v4 | Approved

Item ↑	Description	Contracting partner	Type of costs	TOTAL
1	e.g. Computer/laptop, software licences	PP07 Pannon Business Network Association	Office Equipment	800.00
			TOTAL	800.00

F.4 Infrastructure and works

v4 | Approved

Create a pilot action in the *policy instrument* section to add entries to "Infrastructure and works".

Item ↑	Description	Contracting partner	Type of costs	TOTAL
			TOTAL	0.00

F.5 Project budget per co-financing source - breakdown per partner

v4 | Approved

Partner †	Country	Total	Interreg funds	Interreg/ Norwegian funds rate (%)	Norwegian	Partner contribution from public sources	Partner contribution from private sources	Total partner contribution
LP01 Emilia-Romagna Region	Italy (Italia)	424,100.00	339,280.00	80.0%	0.00	84,820.00	0.00	84,820.00
PP02 Region Västerbotten	Sweden (Sverige)	274,338.00	219,470.40	80.0%	0.00	54,867.60	0.00	54,867.60
PP03 Cohesion and Development Agency	Portugal (Portugal)	185,002.00	148,001.60	80.0%	0.00	37,000.40	0.00	37,000.40
PP04 Normandy Regional Council	France (France)	236,504.00	189,203.20	80.0%	0.00	47,300.80	0.00	47,300.80
PP05 Province of Antwerp	Belgium (Belgique/België)	158,665.00	126,932.00	80.0%	0.00	31,733.00	0.00	31,733.00
PP06 Ministry of the Economy and Finance, Generalitat de Catalunya	Spain (España)	125,965.00	100,772.00	80.0%	0.00	25,193.00	0.00	25,193.00
PP07 Pannon Business Network Association	Hungary (Magyarország)	213,200.00	170,560.00	80.0%	0.00	42,640.00	0.00	42,640.00
PP08 State Shared Service Centre	Estonia (Eesti)	238,696.00	190,956.80	80.0%	0.00	47,739.20	0.00	47,739.20
Total		1,856,470.00	1,485,176.00	0.0%	0.00	371,294.00	0.00	371,294.00

F.6 Spending plan

v4 | Approved

Core phase

Partner ↑	Preparation costs	Semester 1	Semester 2	Semester 3	Semester 4	Semester 5	Semester 6	TOTAL BUDGET
LP01 Emilia-Romagna Region	17,500.00	46,685.00	56,422.00	60,422.00	62,922.00	62,922.00	64,690.00	424,100.00
PP02 Region Västerbotten	0.00	28,788.00	43,651.00	38,445.00	38,445.00	38,445.00	44,178.00	274,338.00
PP03 Cohesion and Development Agency	0.00	15,818.00	25,518.00	34,375.00	30,368.00	30,368.00	27,519.00	185,002.00
PP04 Normandy Regional Council	0.00	21,178.00	33,870.00	35,670.00	44,133.00	37,420.00	38,205.00	236,504.00
PP05 Province of Antwerp	0.00	16,163.00	23,421.00	22,321.00	22,571.00	25,200.00	25,016.00	158,665.00
PP06 Ministry of the Economy and Finance, Generalitat de Catalunya	0.00	11,857.00	17,601.00	17,601.00	18,851.00	18,851.00	21,258.00	125,965.00
PP07 Pannon Business Network Association	0.00	27,334.00	30,094.00	30,094.00	30,094.00	30,094.00	35,710.00	213,200.00
PP08 State Shared Service Centre	0.00	21,687.00	33,724.00	34,324.00	35,324.00	35,324.00	38,385.00	238,696.00
Total	17,500.00	189,510.00	264,301.00	273,252.00	282,708.00	278,624.00	294,961.00	1,856,470.00
% of Total budget	0.9%	10.2%	14.2%	14.7%	15.2%	15.0%	15.9%	100.0%

Follow-up and closure phase

Partner ↑	Semester 7	Semester 8 and closure	TOTAL BUDGET
LP01 Emilia-Romagna Region	26,119.00	26,418.00	424,100.00
PP02 Region Västerbotten	21,143.00	21,243.00	274,338.00
PP03 Cohesion and Development Agency	10,468.00	10,568.00	185,002.00
Total	123,345.00	132,269.00	1,856,470.00
% of Total budget	6.6%	7.1%	100.0%

Partner ↑	Semester 7	Semester 8 and closure	TOTAL BUDGET
PP04 Normandy Regional Council	13,014.00	13,014.00	236,504.00
PP05 Province of Antwerp	12,087.00	11,886.00	158,665.00
PP06 Ministry of the Economy and Finance, Generalitat de Catalunya	10,073.00	9,873.00	125,965.00
PP07 Pannon Business Network Association	16,733.00	13,047.00	213,200.00
PP08 State Shared Service Centre	13,708.00	26,220.00	238,696.00
Total	123,345.00	132,269.00	1,856,470.00
% of Total budget	6.6%	7.1%	100.0%

G Annexes

v4 | Approved

Partners

<div><div>LP01 Emilia-Romagna Region</div><div>Please upload a partner declaration.</div></div>
<div><div>PP02 Region Västerbotten</div><div>Please upload a partner declaration.</div></div>
<div><div>PP03 Cohesion and Development Agency</div><div>Please upload a partner declaration.</div></div>
<div><div>PP04 Normandy Regional Council</div><div>Please upload a partner declaration.</div></div>
<div><div>PP05 Province of Antwerp</div><div>Please upload a partner declaration.</div></div>
<div><div>PP06 Ministry of the Economy and Finance, Generalitat de Catalunya</div><div>Please upload a partner declaration.</div></div>
<div><div>PP07 Pannon Business Network Association</div><div>Please upload a partner declaration.</div></div>
<div><div>PP08 State Shared Service Centre</div><div>Please upload a partner declaration.</div></div>

Associated policy authorities

<div><div>National Development Centre</div><div>Please upload a partner declaration.</div></div>
--